

# Harnessing Technical Assistance and Tools to Access and Plan for Stormwater Funding



*Wrightsville Borough, York County, Pennsylvania*

**Stormwater Finance Forum  
University of New Hampshire  
November 15-16, 2016**



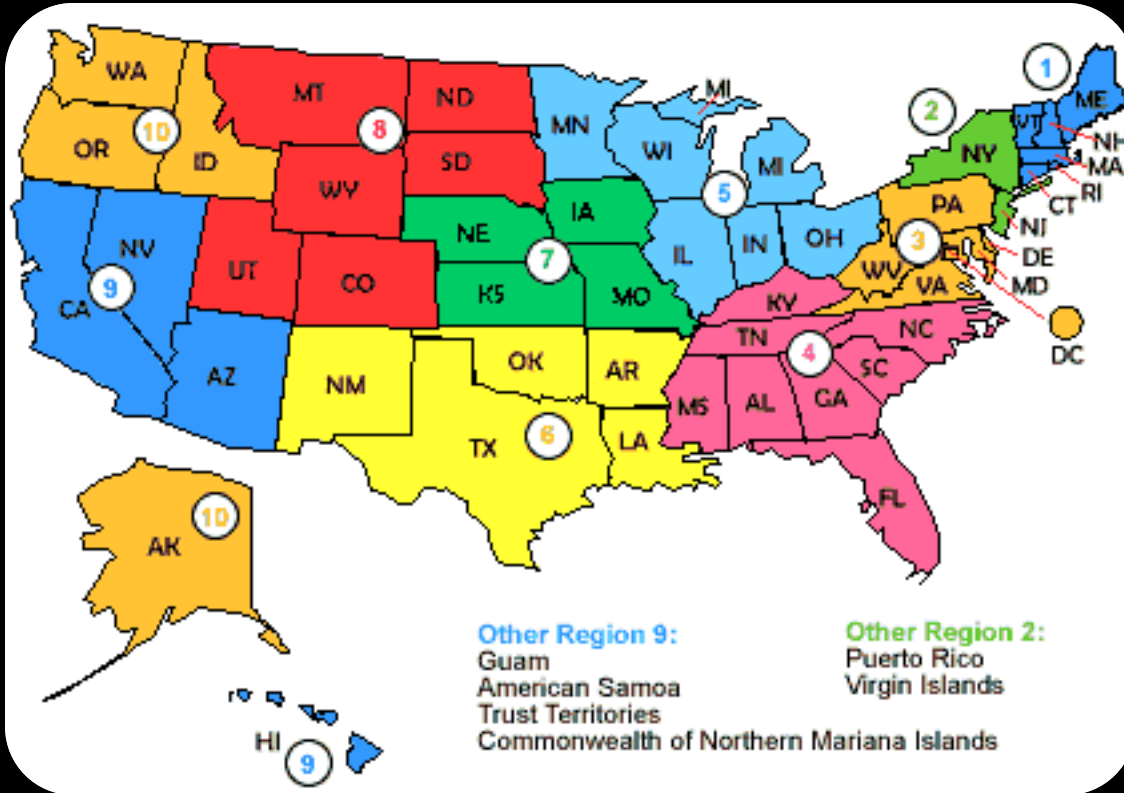
**ENVIRONMENTAL  
FINANCE CENTER**



New England  
Environmental  
Finance Center

# The EFC Partnership

Applying a financing lens  
across sectors . . .



- Technical Assistance
- Stormwater
- Green Infrastructure
- Agriculture
- Air Quality
- Climate & Energy
- Sustainability
- Program & Policy Analysis
- Environmental Financing Boot Camps

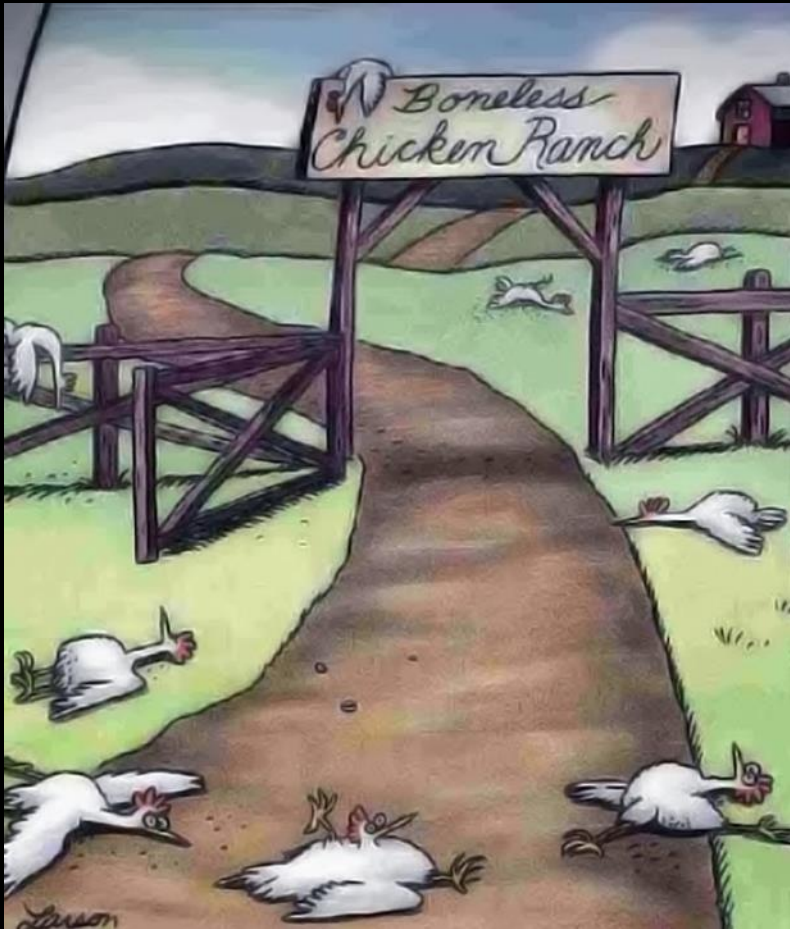


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# Why does financing matter? (different than funding)



- Provides backbone for implementation plan
- Resonates with decision-makers
- Lends credibility with funders
- Your plan cannot become a reality with out it!

# 1 Year - Stormwater Budget Example

<b>Expenditures</b>		
<b>Personnel Costs</b>		
Cleaning (inlets, ditches, drains) staff	\$90,000	2 FTE @ \$30,000 plus \$15,000 fringe benefits
Comprehensive trash collection staff	\$0	No staff needed, will utilize volunteers and electric company
Green Infrastructure Plan staff	\$0	No staff needed
IDD&E staff	\$0	No staff needed
Public outreach & education staff	\$0	No staff needed, will utilize NGO's and volunteer groups
GIS management intern	\$0	Will utilize current staff and 1 intern
<b>Total Personnel Costs</b>	<b>\$90,000</b>	
<b>Capital Improvements - includes design, equipment, and installation</b>		
Area 2 and 3 upgrades	\$1,414,199	Engineering study indicates that Area 2 and 3 should be completed first; will take 12 months to design Area 2 and 18 months for Area 3; both are estimated to take 3 months of construction work; cost includes design and planning and 30% contingency
WWTP Truck	\$30,000	Funds will be set aside each year towards the purchase of a new truck at the end of a 10 year period; calculated at 10% of \$300,000 truck purchase price
<b>Total Capital Improvements</b>	<b>\$1,444,199</b>	
<b>Operations &amp; Maintenance</b>		
Cleaning (inlets, ditches, drains)	\$5,000	Gas, insurance, routine maintenance of existing WWTP truck
Comprehensive trash collection	\$500	Promotional materials for waste collection events
Green Infrastructure Plan	\$100,000	BMP erosion control measures (includes design services)
IDD&E	\$3,000	Equipment and analysis expenses
Public outreach & education	\$10,000	General Fund budgets \$10,000 for environmental projects. These funds will be put toward outreach and education as needed.
Redevelopment projects	\$45,000	Annual operating expenses
<b>Total Operations &amp; Maintenance</b>	<b>\$163,500</b>	
<b>Total Expenditures</b>	<b>\$1,607,699</b>	

Partners &  
Collaboration

Leadership

Assessing &  
Building  
Capacity...

Resilient

Funding &  
Financing

Political  
Will

Lancaster City, PA

Anne Arundel County, MD

Scranton, PA

Shenandoah Valley, VA

Narragansett Bay, RI

Baltimore, MD

Wrightsville Borough, PA

Oxford, MD

Berlin, MD

Ocean City, MD

Federalsburg, MD

# COMMUNITY APPLICATION

Bowie, MD

Long Creek Watershed, ME

Berkeley County, WV

Lynchburg, VA

Warrington Township, PA

Mercersburg, PA

Hampton, VA

Blair County, PA

Prince George's County, MD

Salisbury, MD

St. Michaels, MD

Lancaster County, PA

College Park, MD

[www.efc.umd.edu](http://www.efc.umd.edu)

# EFC Tools and Resources

Education & Outreach

In-person & Online Training

Financial & Policy Analysis

# Education & Outreach

Storm Drain Art  
Bowie, MD



Rain Barrel Give Away  
Oxford, MD

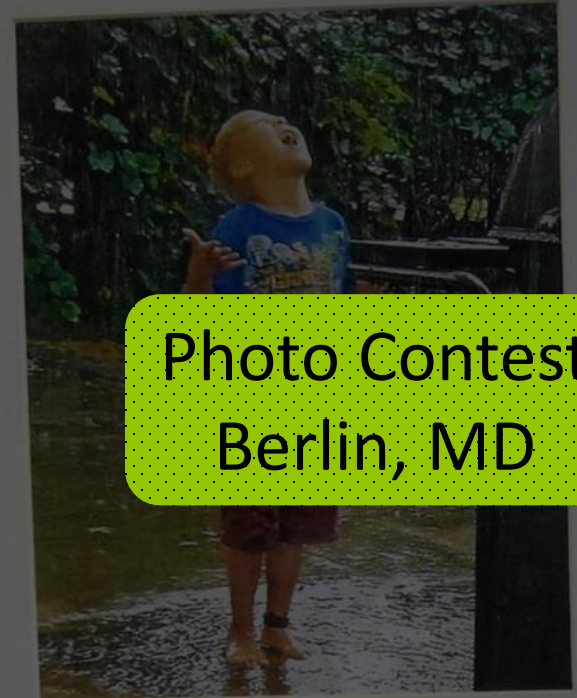


Photo Contest  
Berlin, MD

# 15  
Kristin Johnson  
William Street



# In-person & Online Training

## Environmental Finance Boot Camps



Municipal Online Stormwater Training Center

[www.mostcenter.org](http://www.mostcenter.org)

# Financial & Policy Analysis

## Stormwater Financing Options

Source	Coverage of Cost Type		Features
	Capital	Operations & Maintenance	
Grants	Yes	No	Not guaranteed, highly competitive, not sustainable in the long-term
PENNVEST Loan Program	Yes	No	Not guaranteed, highly competitive, must repay often with interest
Bond Financing	Yes	No	Dependent on fiscal capacity, can utilize for large, long-term expenditures, must repay with interest
General Fund	Yes	Yes	Not equitable, competes with other community priorities, changes from year-to-year
Permit & Inspection Fees	No	No	Not significant revenue, may deter development
Public Private Partnerships	Yes	Yes	Efficiency, transfer of risk, capital access
Stormwater Utility Fee	Yes	Yes	Generates ample revenue, sustainable, dependable, equitable, requires significant public dialogue

# Financial & Policy Analysis

Environmental Finance Center Network  
HUD/EPA Capacity Building for Sustainable Communities  
September 2013



## Issue Brief: Auditing Your Town's Development Code for Barriers to Sustainable Water Management

### Why audit your code?

This issue brief is intended for town officials who want to understand how development regulations in their community affect local water resources. Municipal development codes – the set of regulations that control the built environment – can have a great influence on the availability of clean and healthy water for drinking, recreation, and commercial uses. This in turn affects the community's social, environmental, and economic vitality.

Comprehensive plans, zoning codes, and building standards are just a few examples of regulations that intentionally or unintentionally regulate the way water is transported, collected and absorbed. Regulations that produce dispersed development or large amounts of impervious cover, for example, can impair stream water quality, worsen flooding, and reduce recharge of drinking water supplies. Auditing local development codes for such unintended consequences is an exercise that many communities are finding well worth the effort.

### Steps in the process

In its Code and Ordinance Worksheet, the Center for Watershed Protection recommends a four-step process for conducting a code audit for more sustainable water outcomes<sup>1</sup>; the following is adapted from that guide.

#### 1. Identify the codes (and people) that affect water

A great range of local regulations can affect water quality and quantity. The first step in a code audit is to gather the plans, ordinances, and other regulations that may have an impact – either directly or indirectly – on water resources (see box, right). It might not be obvious which codes are relevant, so err on the side of gathering more than you will need.

##### Regulations that may affect water

- Zoning ordinances
- Building codes and design standards
- Subdivision ordinances
- Street standards
- Parking requirements
- Erosion and sediment control rules
- Stormwater management ordinances
- Parks and open space plans
- Landscape and tree ordinances
- Grading ordinances
- Floodplain or buffer regulations
- Environmental regulations
- Water and sewer district plans
- Dept. of Public Works standards

Armed with your pile of codes, do a preliminary scan to highlight sections that address the following aspects of development (which in turn will influence the amount of impervious surfaces in the community as well as how water flows and is absorbed):

- Lot dimensions, setbacks, coverage, yards driveways
- Parking lot design

- Parking requirements
- Street design, lay-out, right-of-way, and cut-de-sacs
- Landscaping, planting, buffers, trees
- Neighborhood density
- Low impact development
- Drains, sewers, stormwater detention facilities
- Maintenance requirements
- Streams, wetlands, floodplains, and natural areas
- Community open space

Be sure to flag any ordinance that contains the words "roof, curb, edge, or tree as these typically affect water."

Just as important as the rules governing water are the people in charge of developing and implementing those rules. Think about which agencies and stakeholders have authority over development rules, and invite them to be a part of the audit right from the start. The development process is often quite complex and involves multiple governmental departments and agencies. Convening a team that includes representatives from these various agencies will help build support for the audit process and make the work more manageable.

#### 2. Score your codes against model codes

The next step is to evaluate your codes against a model or benchmark. Worksheets such as the Center for Watershed Protection's Code and Ordinance Worksheet or EPA's Water Quality Scorecard walk



This issue brief was developed by Environmental Finance Center Network (EFCN) through the Capacity Building for Sustainable Communities program funded by the U.S. Department of Housing and Urban Development and the Environmental Protection Agency. Through a cooperative agreement with HUD, EFCN is providing technical assistance to recipients of grants from the Federal Partnership for Sustainable Communities, which helps towns, cities, and regions develop in more economically, environmentally, and socially sustainable ways.

## Code and Ordinance Worksheet

## Partners & Collaboration

# Spectrum of Regional Collaboration

Collaboration  
on public  
education and  
outreach

Informal sharing  
between staff of  
equipment, tools,  
and resources

MOU  
developed for  
defined shared  
activities

Informal collaboration  
through peer-to-peer  
sharing



Formal regional entity  
created/adapted to manage  
water infrastructure

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