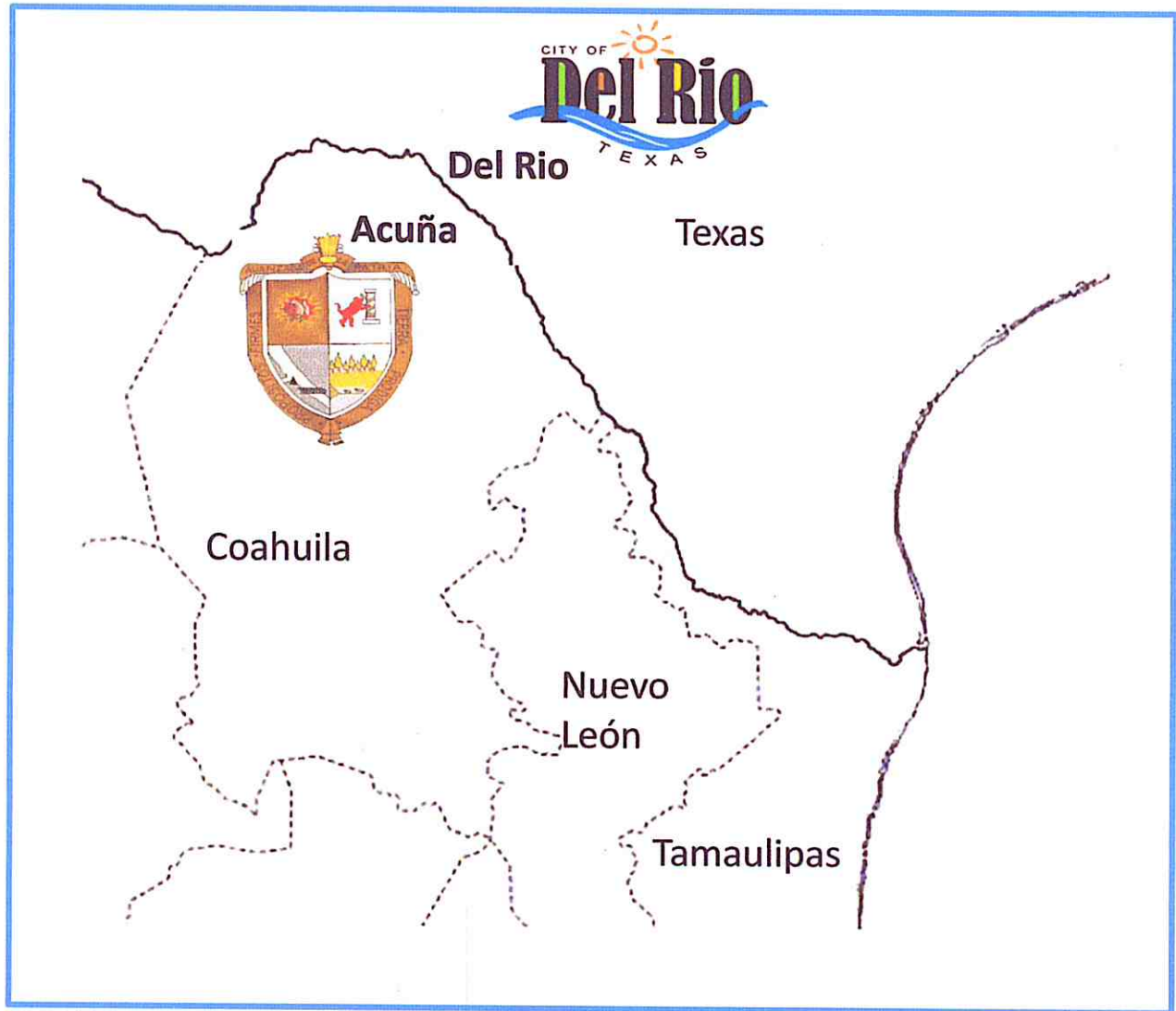


BORDER CONTINGENCY AND EMERGENCY PLAN FOR SISTER CITIES:

DEL RIO – CIUDAD ACUÑA



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**MEMORANDUM OF UNDERSTANDING REGARDING TO COOPERATION
IN ORDER TO IMPLEMENT THE BORDER CONTINGENCY PLAN OF
MEXICO-U.S.A. OF SISTER CITIES DEL RIO-ACUÑA**

The cities of Acuña and Del Rio have agreed to provide each other mutual cooperation in order to respond effectively to security threats to their community and to the environment in case of accidental leaks or spills of substances, residues or hazardous materials to the environment, fires and other incidents that affect both cities or in which one of the cities requests help from the sister city. The purpose of the Contingency Plan which is part of this Memorandum is to reinforce cooperation between the cities in order to respond more efficiently when facing these incidents.

Considering that the federal governments of United States of America and the Mexican United States have acknowledged in La Paz Agreement signed in 1983 that it is helpful for each one of them to share resources and personnel in times of national disaster, also the municipalities of city Del Rio, State of Texas, and Ciudad Acuña, State of Coahuila, acknowledge their need to cooperate between them at times of local disasters.

In case of a casualty of great proportions, which may require coordination and cooperation, a plan between the two cities which is able to respond to emergencies and disasters will insure the use of resources and personnel in a complete and efficient manner, same which is essential for the security, care and welfare of the community, environment and properties within the two affected borders.

In case of emergency the Operating Procedures stipulated in the Contingency Plan will be followed providing an immediate action guide in order to be considered by the chosen and appointed authorities and organizations which will be involved, depending on the scope and nature of the incident.

When an a natural disaster has been declared, these Normal Operating Procedures stipulated in the Contingency Plan do not substitute any local, state or federal plan which is carried out when the disaster has been declared and the authority regarding to any local, state or regional plan still belongs to the corresponding municipalities.

The 2013 Update of the Contingency Plan of sister cities Del Rio, Texas – Ciudad Acuña, Coahuila will be attached to the existing city and state plans and the regional and federal plans. By city of Del Rio, local plans: Hazard Mitigation Plan Val Verde County, Texas; Del Rio Emergency Management Plan; state plans: Plan DEM 10 State of Texas; federal plans: National Oil and Hazardous Substances Pollution Contingency Plan; EPA Region VI Contingency Plan. By Ciudad Acuña, local plan: Plan de Atención a Emergencias de Ciudad Acuña; state plans: Plan de Contingencias del Estado de Coahuila; Programa Estatal de Protección Civil; federal plans: Programa Nacional de Protección Civil; Plan DN-III-E: Asistencia a la Población Civil; Manual de Atención a Emergencias Hidrometeorológicas y Contingencias Ambientales que se presentan en Cuerpos de Agua o Bienes Nacionales a cargo de la Comisión Nacional del Agua. An

emergency, under this Contingency Plan will be declared by some of the sister cities when the seriousness and location of the contingency deserves the services of external support.

All the chosen and appointed authorities on a regional, district and local level, with emergency responsibilities should know thoroughly the contents of this document and be prepared in order to execute the activities when so required.

The cities of Acuña, Coahuila and Del Río, Texas have agreed to:

First.- In case of an emergency which might affect the sister city, the city which has the emergency will notify the sister city by following the Contingency Plan for sister cities and the communication sequence established in the communication plan, in order for this one to be prepared to assist on the events which might result in its jurisdiction and if applicable to provide mutual support.

Second.- The departments of both cities in charge of attending emergencies will support, according to their resources, the sister city with equipment and/or personnel when attending the emergency. Each Sister City, depending on the incident, may decide not to provide assistance if its resources are not enough to cover its own jurisdiction.

Third.- The city which receives the support will facilitate the access of personnel and/or equipment with the purpose of reducing the response time and in case of being requested it will send staff to serve as guide and escort to the supporting staff from the international bridge up to the place of the incident.

Fourth.- Except for the decision to carry out the requested assistance in the Contingency Plan, none of the mentioned Parts within this Plan will be required to compensate the other group for the services provided.

Fifth.- Agencies of both governments with emergency responsibilities will be consulted in order to identify and resolve any potential holdup to support border crossing, emergency operations and border crossing of equipment. The unsolved problems will be reported to the Joint Respond Team in order to carry out the proper actions.

Sixth.- The Border Contingency Plan of Mexico-U.S.A. of Sister Cities Del Rio, Texas – Ciudad Acuña, Coahuila should be reviewed every two years by both Parties considering its operation, in order to decide if it should be modified. Nevertheless, both Parties may review the Plan and propose changes to the other Party by means of certified mail. Changes will be considered valid starting from the date in which amendments are signed by both parties.

Seventh.- With the purpose of evaluating the coordination of emergency plans of the Sister Cities, a bilateral drill will be carried out at least every two years.

Eighth.- Any of the included parties in this Plan will be able to withdrawn from the same, prior notice in writing sent with thirty days in advance to the other parties involved in the same. Such withdrawal will be valid on the thirty first day from the date of notice.

A handwritten signature in black ink, appearing to read "Sanne", is written over a horizontal line. To the right of the signature, there are handwritten initials "AD" in a similar black ink.

Ninth.- Any of the Parties may change their address in order to receive notifications, with prior written notice of five days. Such change will become valid on the sixth day starting from the date of notification.

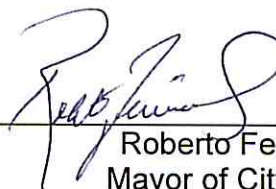
Tenth.- The withdrawal notices from the Plan as well as for the change of address to receive notifications, should be informed by means of certified mail or through a courier service to:

Presidente Municipal de Acuña Lib. Emilio Mendoza Cisneros 1690, Col. Aeropuerto. Ciudad Acuña, Coahuila, México 26230		Mayor of the City Del Rio 109 West Broadway Del Rio, TX, USA 78840
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In witness whereof, this Agreement has been signed on November 26, 2013.



Alberto Aguirre Villarreal
Mayor of Ciudad Acuña



Roberto Fernandez
Mayor of City Del Río

Binational Telephone Numbers to Notify Contingencies and Emergencies

UNITED STATES

MEXICO

First Response

911

National Response Center
1 800-424-8802 (from USA)
1 202 267 2675 (from USA)
001 202 267 2675 (from Mexico)

EPA Emergency Response Office,
Emergency Operations Center
1 202 564-3850 (from USA)
001 202 564-3850 (from Mexico)

USA EPA Region VI Spills Phone
1 866 372 7745 (from USA)
001-214-665-6428 (from Mexico)

Phone to Report Emergency-Spills, Texas
Commission on Environmental Quality (TCEQ)
800-832-8224 (from USA)

TCEQ Complaints, Emergency Hotline
888-777-3186 (from USA)

TCEQ Customer Service After Hours
888-262-6498 (from USA)
337-262-4058 (from USA)

TCEQ General Phone Number
512-239-1000 (from USA)
(001)-512-239-1000 (from Mexico)

International Boundary and Water Commission
(CILA/IBWC)
1-800-262-8857 (from USA)

First Response

066

National Communications Center/ National Civil
Protection System CENACOM

01 800 00 41 300 (from Mexico)
01 55 51 28 00 00 Exts. 11470 to 11476 (from
Mexico)
01 1-52-55 51 28 00 00 Exts. 11470 to 11476
(from USA)

Orientation Center for Environmental
Emergencies COATEA/PROFEPA

01 800 710 49 43 (from Mexico)
(01 55) 54 49 63 91 (from Mexico)
(01 55) 54 49 63 00 Ext. 16129 (from Mexico)
(01 1-52) 55 54 49 63 91 (from USA)
(01 1-52) 55 54 49 63 00 Ext. 16129
(from USA)

Civil Protection of the State of Coahuila
(01 844) 438 - 9800 ext 5327 (from Mexico)
(01 844) 412 - 6316 (from Mexico)

(01152) 844 438 9800 ext 5327 (from Mexico)
(01152) 844 412 - 6316 (from Mexico)

International Boundary and Water Commission
(CILA/IBWC)
(01 656) 613 - 9916 (from Mexico)
(01 656) 613 - 7311 (from Mexico)

1. INTRODUCTION

Throughout and in both sides of the border of Mexico-United States are located several cities that keep a close relation, among them are the Sister cities of Del Rio, Texas, U.S. – Ciudad Acuña, Coahuila, Mexico located at the South of the State of Texas and on the North of the State of Coahuila.

Del Rio, Texas, U.S. has an estimated population of 36,000 persons, according to the United States Census Bureau. According to the National Institute of Statistics and Geography of Mexico, Ciudad Acuña has an estimated population of 137,000 inhabitants.

The border between cities of Del Rio, Texas, U.S. and Ciudad Acuña, Coahuila, Mexico is the Rio Bravo or Rio Grande, and both cities communicate through International Bridge Del Rio – Ciudad Acuña.

On January 1988, United States and Mexico signed a Joint Contingency Plan for Preparedness and Response to Environment Emergencies caused by Release, Spills, Fire or Explosions of Hazardous Substances on the Inland Border Area and throughout the Border. As part of the joint work of Mexico-United States in order to improve the emergency response it was established a Sister Cities system which includes cities of both sides throughout the Border between Mexico and United States.

Regarding this matter the Sister Cities of Del Rio, Texas, U.S. and Ciudad Acuña, Coahuila, Mexico prepared a Contingency Plan between Borders, official on October 19, 2001, applicable in case of accidental spills of hazardous materials or waste, which is the subject matter of updating through the present document.

On September 5, 2008, United States and Mexico signed the Mexico-United States Joint Contingency and Emergency Plan for Preparedness and Response to Related Events with handling Hazardous Chemical Substances on the Inland Border Zone. The Joint Contingency Plan signed in 2008 (referred in the present plan as JCP for its initials in English) annuls the Mexico-United States Joint Contingency Plan for Preparedness and Response to Environment Emergencies Caused by Release, Spills, Fire or Explosions of Hazardous Substance on the Inland Border Area signed on June of 1999.

The present document consists in Updating the Contingency Plan between the Borders of Mexico/USA, Sister Cities of Del Rio, Texas, U.S./Ciudad Acuña, Coahuila, Mexico official on October 19, 2001. This update was not carried out with the purpose of taking the place of other current plan, or substituting others in the region; it was designed to support a Binational response to emergencies which might affect the border.

This plan, in no case substitutes existing plans on the federal, state, county, regional or municipal level within the jurisdiction of the mentioned border on this plan.

If the affected city declares a contingency or emergency in order for this plan to be effective, the same city will inform the state and federal authorities, such as it is identified in their corresponding plans and in Appendix B of the present document.

A contingency or emergency, under this Contingency and Emergency Plan may be declared when (1) the affected city requires it so, (2) the emergency, due to its geography location, may require evacuation to the sister city, (3) when the affected city requests mutual support,

consisting in staff, equipment, emergency services, technical advice or another kind considered as necessary for the affected city, or (4) the emergency may affect the sister city.

The plan update is supported by the Environment Program of Mexico-United States 2012, funded by the U.S. Environmental Protection Agency (EPA), intends to promote the international relation between participants and strengthen preparedness and response capability on the border. The Plan promotes effective and on time coordination, in response among the private and public sectors.

2. OBJECTIVES

That the sister cities of Del Rio, Texas, U.S. and Ciudad Acuña, Coahuila, Mexico have an updated plan which allows them to implement practical mitigation measures in order to optimize and combine resources according to current regulations, as well as to apply the best response strategies and techniques for emergencies and contingencies.

3. SCOPE

This plan covers the sister cities of Del Rio, Texas, U.S. and Ciudad Acuña, Coahuila, Mexico of the border of United States/Mexico.

The present plan represents an effort to complement local emergency and contingency response plans in case of accidental release or spills of hazardous substances, waste or materials into the environment, fire or flood which affect both cities, which might have a potential to affect its sister city or which the affected city requests the assistance from its sister city.

The present plan does not include any notification or response to contingencies or emergencies which involve radiologic or biologic substances, nor acts of terrorism.

4. RELATED PLANS

This plan was developed pursuant to the applicable federal, state and local plans for the sister cities of Del Rio, Texas, U.S. and Ciudad Acuña, Coahuila, Mexico. Some sections of the plan indicated next, were adapted to be used in several components of this plan.

4.1 Binational Plans and Agreements

- Mexico-United States Joint Contingency and Emergency Plan for Preparedness and Response to Events Related with Handling Hazardous Chemical Substances in the Inland Border Area signed on September 5, 2008.
- Agreement between United States and Mexico regarding to Cooperation for the Protection and Improvement of the Environment in the Border Area (August 14, 1983); its Attachment II of the Agreement (July 18, 1985); and Annex II of the Agreement.
- Joint Contingency Plan of United States-Mexico for Accidental Release of Hazardous Substances throughout the Border (January, 1988).
- Contingency Plan between the Borders of Mexico/USA Sister Cities of Del Rio/Ciudad Acuña, official on October 19, 2001.

4.2 Plans of Mexico

4.2.1 Federal Plans

- National Program of Civil Protection (SEGOB)
- Plan DN-III-E: Assistance to Civil Population (Ministry of National Defense)
- Instruction Manual for Hydrometeorological Emergencies and Environment Contingencies shown in Bodies of Water or National Resources in charge of the National Water Commission (CONAGUA).

4.2.2 State Plans

- Contingency Plan of the State of Coahuila
- State Program of Civil Protection

4.2.3 Local Contingency Plans

- Emergency Response Plan of Ciudad Acuña.

4.3 United States Plans

4.3.1 Federal Plans

- National Contingency Plan for Contamination of Oil and other Hazardous Substances (40 CFR section 300.)
- REGION VI OF FEDERAL EPA FEDERAL-Regional Contingency Plan.

4.3.2 State Plans

- Plan DEM 10 of the State of Texas.

4.3.3 Local Plans

- Hazard Mitigation Plan, Val Verde County, Texas, July, 2011.
- Emergency Management Plan of Del Rio.

4.4 Geographic Information System

As part of the Updating of the Contingency and Emergency Plan for sister cities, a Geographic Information System (GIS) that includes information about existing infrastructure in the cities of Del Rio, Texas, U.S. and Ciudad Acuña, Coahuila, Mexico was developed.

GIS contains an information database that includes Infrastructure (Fire Stations, Gas Station, Hospitals, Chemical Industries, Schools, Roads, etc.), Environment (Elevations, Geographic Contours), Hazards (Risk Areas, flood areas, Floods, Tornadoes).

GIS consists of information set that will be available through internet and will be consulted using ARCGIS Explorer software. GIS is a system for management, analysis and visualization of geographical knowledge which is divided into different sets of information. Information can be displayed in maps which provide an interactive vision about geographic information. Maps provide to users the tools needed to interact with geographic information.

Appendix J includes locations maps of Fire Stations and Hospitals in the cities of Del Rio, Texas, U.S. and Ciudad Acuña, Coahuila, Mexico.

5. NOTIFICATION AND RESPONSE OPERATIONS

5.1 Notification

Any contingency or emergency related with hazardous materials, fire or flood which affect or might affect to a sister city, it should be immediately reported to the state and federal authorities and to the sister city and also to tribal authorities.

In Mexico notification of flood emergency or contingency to PROFEPA will not be realized. Notification of fire emergency or contingency will be realized to PROFEPA only if hazardous materials are involved.

Appendix A is an assistance directory for emergency response which provides additional information for contacts in both sides of the border. Appendix B is established the communication flow which should be followed for notifying an emergency. Notifications should be made by phone and e-mail.

5.2 Local Response

5.2.1. Del Rio, Texas, U.S.

In Del Rio, Texas, U.S., the Fire Department of the City of Del Rio will assume the main role as Incident Commander (IC). If the incident is beyond the control and/or capacity of the Fire Department of Del Rio, or the incident may affect the border with Mexico, the IC will initiate a notification response to the state and federal authority and to its sister city. The IC may request mutual assistance from Ciudad Acuña, Coahuila, Mexico through the Office of the Mayor of Del Rio, or a petition that the State of Texas initiates a joint response.

5.2.2. Ciudad Acuña, Coahuila, Mexico

In Ciudad Acuña, Coahuila, Mexico, the commander role for incidents is assumed by the Municipal Department of Civil Protection. If the IC considers that the incident will destroy the available resources, or that the incident will affect the border, he may contact the office of the Mayor of Ciudad Acuña in order to request a Binational response, as well as notify the Department of Civil Protection of the State of Coahuila and the local office of the Federal Department of Environment Protection.

5.3 State Response

5.3.1. State of Texas

The State of Texas is able to provide assistance for incidents to Del Rio if the local response capacity or resources result insufficient. When the emergency surpasses also the state capacities, this one will request the support from the federation.

5.3.2 State of Coahuila

The State of Coahuila may provide help to the Municipality of Ciudad Acuña through the Department of Civil Protection of the State and state departments. If the combined capacities of the municipality of Ciudad Acuña and the State of Coahuila are insufficient, the State will

request support to the federation through the National Communications Center of the National Coordination of Civil Protection.

5.4 Federal Response

The federal government may provide assistance if the combined capacities on a local and state level or resources are insufficient. In case of being necessary to assist in an emergency of hazardous materials, the JCP will be activated. The communication flow for the communication of an emergency of hazardous materials is indicated in Appendix C.

5.4.1. United States

In United States, once the National Response Center (NRC) has been notified of the incident, they alert the Federal On Scene Coordinator (FOSC) who is able to activate the Regional Response Team (RRT) or the National Response Team (NRT), depending on the gravity of the incident. For incidents that occur in Del Rio the FOSC will be from EPA Federal Region VI, with offices in Dallas, Texas.

Usually, EPA contributes to the response by working along with the local, state, tribal and federal agencies and citizens in order to make sure that the information required to maximize the effectiveness of the response effort is easily available. If there is a spill of hazardous materials the federation may assist the local response staff during the response or in some circumstances, it may take charge of the response.

5.4.2. Mexico

Once the notification of the incident and the call to request federal support is received at the National Communications Center (CENACOM), a Joint Response Team is composed in which

participate according to the type and proportion of the emergency, the following federal departments and organizations:

- Ministry of Government (SEGOB).
- Ministry of National Defense (SEDENA).
- Secretariat of the Navy (SEMAR).
- Secretariat of Health (SS).
- Ministry of Environment and Natural Resources (SEMARNAT).
- Federal Department of Environment Protection (PROFEPA).
- National Water Commission (CONAGUA).
- Ministry of Communications and Transportation (SCT).
- Federal Preventive Police (PFP) / Secretariat of Federal Public Safety (SSP)
- Secretariat of Agriculture, Livestock, Rural Development, Fisheries and Food (SAGARPA).
- National Center of Disaster Prevention (CENAPRED).
- National Communications Center (CENACOM).
- Ministry of Foreign Affairs (SRE).

- General Customs Administration (AGA) / Ministry of Treasury and Public Credit (SHCP).
- National Institute of Migration (INM).
- Secretariat of Energy (SENER).
- Mexican Petroleum (PEMEX).

In case of occurring an incident related to hazardous materials, flood or fire which might affect both sides of the border, the city affected should notify the state and federal authorities of its country and also its sister city.

In case of exhausting the joint local, state and federal capacities by attending an emergency related to hazardous materials, the JCP could be activated, therefore it should be followed the notification and activation procedures described in such Plan.

6. JOINT RESPONSE OPERATIONS

This plan of sister cities entails the joint response of the cities of Del Rio, Texas, U.S. and Ciudad Acuña, Coahuila, Mexico when facing an emergency related with hazardous materials, flood or fire. Response activities to these incidents will be carried out according to the specific plans and procedures for each city.

The following guidelines are additional to the local, state and federal plans and procedures applicable to the cities of Del Rio, Texas, U.S. and Ciudad Acuña, Coahuila, Mexico.

6.1 Contingency or Emergency Confirmation

When an emergency is informed to the emergency department of the City of Del Rio, Texas, U.S. or Ciudad Acuña, Coahuila, Mexico the course of action is pursuant to the internal programs and procedures of each department, therefore a close unit to the incident carries out the confirmation of the emergency and if applicable setting out the limits and evacuation of the affected area according to its procedures.

As a tool in acquiring information regarding to the location of important premises in case of attending an emergency, such as fire departments, hospitals, service stations and industrial premises, it has been included to the present plan a Geographic Information System, which is available for representatives of local authorities.

6.2 Preliminary Assessment and Initiation of Action

The first response unit in arriving to the area where the emergency is reported establishes the type of emergency and identifies if possible the hazardous material which was spilled or involved in the incident and should provide to the IC the information described on the Notification Form (Appendix D).

The Director of Civil Protection in case of Ciudad Acuña, Coahuila, Mexico or the Emergency Management Coordinator in case of Del Rio, Texas, U.S. along with the IC, carry out the preliminary assessment in order to establish if the Sister Cities Plan requires to be activated.

All agencies report to the IC assigned for all kinds of response and recovery operations. If an incident exceeds the resources of the local or county agencies, the appropriate state agency

may assume the obligation of the IC and coordinate the response and resources of state agencies. This duty may be transferred to the federal coordinator, if a federal response is activated.

6.3 Plan Activation

If it is determined that the Sister City Plan requires to be activated, the Director of Civil Protection in case of Ciudad Acuña, Coahuila, Mexico or the Chief of the Fire Department in case of Del Rio, Texas, U.S. will notify their respective Mayor in order to declare the disaster/incident and notify each other of the activation of the plan.

The activation request of the Sister City will be sent in writing (e-mail) according Appendix E and it will be notified by phone.

After declaring the activation of the Sister Cities Plan, the Director of Civil Protection in case of Ciudad Acuña, Coahuila, Mexico or the Chief of the Fire Department in case of Del Rio, Texas, U.S. will notify their corresponding departments of foreign affairs, authorities of the international bridges, state and federal authorities according to their Activation Plans and Programs. They will provide the information indicated in the notification form (Appendix D).

6.4 Border Crossing of Equipment and Support Staff

Once the Border Contingency and Emergency Plan for Sister Cities is activated, the city that provides the support should provide the information indicated in the FORM TO FACILITATE THE CROSSING OF EQUIPMENT AND SUPPORT UNITS of Appendix E, which it will also be sent to AGA in case of Mexico or CBP in case of United States.

In case of an emergency under the Sister Cities Plan, once the notification is received, AGA and CBP will facilitate the border crossing of the Support Staff and equipment, according to the indicated in the document included in Appendix I.

The city that will receive the support will facilitate the access of staff and/or equipment with the purpose of reducing time in the response. In case of being requested, the Police Department of the City which receives the support will send personnel to guide and escort the support staff, from the international bridge up to the location of the incident and returning them again to the border crossing.

6.5 Joint Contingency or Emergency Assistance

When attending a joint emergency between the sister cities, it will be followed the Standard Operating Procedures indicated in Appendix G, which are additional to the procedures of each jurisdiction.

Personnel who incorporate in attending the emergency of Sister Cities who provides assistance will act as support staff of the city that receives it and will continually report the progress of the emergency assistance to the chief of their jurisdiction.

Each agency will provide its own special equipment and reference information and will act according to its area of expertise.

6.6 Evacuation or Shelter

If there is a threat to the population, an immediate action should be taken for their protection. Actions that protect the community include first aids, search and rescue, assigning an exclusion area, activation of shelters and evacuation.

If an evacuation is needed, the IC will establish the area which requires to be evacuated. The IC is also responsible for estimating the number of persons in the evacuation area and the number of persons who need transportation assistance. The IC will follow all the proper Normal Operating Procedures, same which are outlined in the Local Plans.

The IC will coordinate along with police authorities in order to identify the most important routes for evacuation and establish traffic control sites.

If the incident is of serious proportion in order to have an evacuation that requires border crossing, the IC will make sure that the corresponding agencies are notified such as immigration, customs and bridge authorities.

6.7 Plan Deactivation

Once concluded the contingency or emergency assistance, the IC will notify by phone to the Director of Civil Protection in case of Ciudad Acuña, Coahuila, Mexico or to the Emergency Management Coordinator in case of Del Rio, Texas, U.S. the contingency or emergency situation and will proceed to deactivate the Sister Cities Plan sending the deactivation form by e-mail to the Sister City and notifying it by phone.

Also, it will be notified the state and federal authorities following the notification procedure.

6.8 Final Report

When a contingency or emergency is assisted under the Sister Cities Plan and once this one has concluded, the IC will be in charge of preparing a report, which should include the information indicated in Appendix J.

The IC should send the report in writing to Mayors of both cities and make sure that modifications carried out to the emergency assistance reports of the Sister Cities Plan are considered.

7. Revision and Update

Border Contingency and Emergency Plan for sister cities Del Rio – Ciudad Acuña will be revised by both sister cities each two years considering its performance in order to decide changes and updates to the Plan as needed.

At least a table top and a field drill will be realized annually and alternately by sister cities. Planning meetings will be realized to coordinate them.

Both parties may review the Plan and propose changes to the other party in writing. The changes shall be deemed effective as of the date on which the amendments are signed by both parties.

APPENDIX A. ELECTRONIC DIRECTORY

MEXICO	
EMERGENCY PHONE NUMBER 066	
DEPARTMENT OF CIVIL PROTECTION OF CIUDAD ACUÑA, COAHUILA, MEXICO	
from Mexico: (877) 772 18 18 (877) 888 21 06	from USA: (011 52) 877 772 18 18 (011 52) 877 888 21 06
FIRE DEPARTMENT OF CIUDAD ACUÑA, COAHUILA, MEXICO	
from Mexico: (877) 772 18 18	from USA: (011 52) 877 772 18 18
LOCAL POLICE OF CIUDAD ACUÑA, COAHUILA, MEXICO	
from Mexico: (877) 100 59 94 (877) 888 80 13	from USA: (011 52) 877 100 59 94 (011 52) 877 888 80 13
STATE POLICE	
from Mexico: (878) 782 6900	From USA: (011 52) 878 782 6900
SUB-DEPARTMENT OF CIVIL PROTECTION OF THE STATE OF COAHUILA	
from Mexico: 01800 000 3372 (01 844) 439 2746 (01 844) 412 4946 subsecretariapc@coahuila.gob.mx guardiaoperativa@hotmail.com	From USA: (01152) 844 412 6316 (011 52) 844 439 2746 (011 52) 844 412 4946 subsecretariapc@coahuila.gob.mx guardiaoperativa@hotmail.com
NATIONAL COMMUNICATIONS CENTER (CENACOM)	
from Mexico: 01 800 0041 300 (01 55) 5128 0000 ext 11470 to 11476 cenacom@segob.gob.mx	from USA: (011 52) 55 5128 - 0000 ext 11470 to 11476 cenacom@segob.gob.mx
CO-CHAIRMAN OF ERC IN MEXICO (CNPC/SEGOB)	
from Mexico: 01800 0041 300 (01 55) 5128 0000 ext. 11470 to 11476 cenacom@segob.gob.mx	From USA: (011 52) 55 5128 - 0000 ext 11470 to 11476 cenacom@segob.gob.mx
CENTRAL OFFICES OF PROFEPA COATEA/PROFEPA	
from Mexico: 01800 710 4943 (01 55) 5449 - 6300 ext.16129 coatea@profepa.gob.mx	from USA: (011 52) 55 5449 6300 ext.16129 coatea@profepa.gob.mx
CO-CHAIRMAN OF ERC IN MEXICO (PROFEPA/COATEA)	
(01 55) 2615 - 2045 (01 55) 5449 - 6391 coatea@profepa.gob.mx	from USA: (011 52) 55 2615 - 2045 (011 52) 55 5449 - 6391 coatea@profepa.gob.mx
CENTRAL OFFICE OF PROFEPA IN THE STATE OF COAHUILA	
from Mexico: (01 844) 485 0981 al 84 emergencias_coa@profepa.gob.mx	from USA: (011 52) 844 485 1620 (011 52) 844 485 0981 to 84

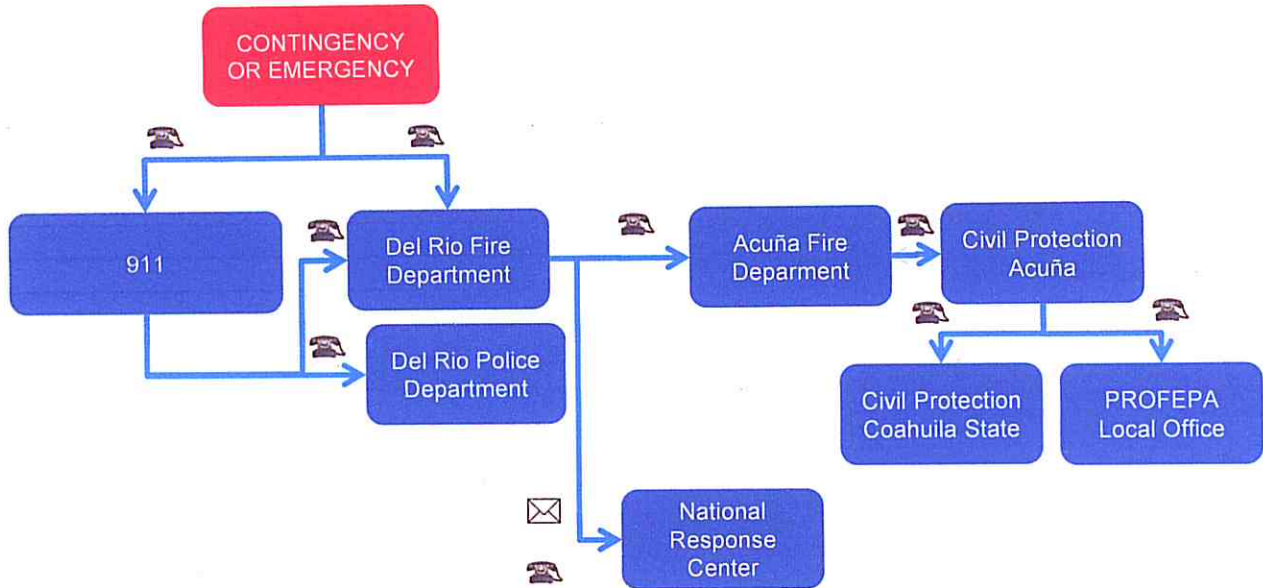
LOCAL OFFICE OF PROFEPA CIUDAD ACUÑA, COAHUILA, MEXICO	
from Mexico: (877) 772 7235	from USA (011 52) 877 772 7235
CITY HALL OF CIUDAD ACUÑA, COAHUILA, MEXICO	
from Mexico: Mayor of Ciudad Acuña (877) 773 09 65 Secretary of City Hall (877) 773 0871 (877) 100 5810	from USA: Mayor (011 52) 877 773 0965 Secretary of City Hall (011 52) 877 773 0871 (011 52) 877 100 5810
CUSTOMS ADMINISTRATION OF CIUDAD ACUÑA	
from Mexico: (877) 772 5066	from USA: (011 52) 877 772 5066
INTERNATIONAL COMMISSION OF BORDERS AND WATER (CILA)	
from Mexico: (01 656) 613 9916 (01 656) 613 7311 cilamex@cilamexuea.gob.mx	from USA: (011 52) 656 613 9916 (011 52) 656 613 7311

UNITED STATES	
EMERGENCY PHONE NUMBER 911	
NATIONAL RESPONSE CENTER (NRC)	
from USA: 1 800 424 8802 1 202 267 2675	from Mexico: 001 202 267 2675
FIRE DEPARTMENT OF DEL RIO, TEXAS, U.S.	
from USA: 1 830 775 71 07 1 830 774 8654	from Mexico: 001 830 775 7107 001 830 774 8654
POLICE DEPARTMENT OF DEL RIO, TEXAS, U.S.	
from USA: 1 830 774 2711	from Mexico: 001 830 774 2711
U.S. CUSTOMS AND BORDER PROTECTION	
from USA: 1 830 703 2153 1 830 703 2012	from Mexico: 001 830 703 2153 001 830 703 2012
CITY HALL OF DEL RIO, TEXAS, U.S.	
from USA: 1 830 774 8790	from Mexico: 001 830 774 8790
TEXAS COMMISSION ON ENVIRONMENTAL QUALITY	
from USA: 1 956 753 4050	from Mexico: 001 (956) 753 40 50
EPA - EMERGENCY RESPONSE OFFICE CO-CHAIRMAN OF ERC Emergency Operations Center	
from USA: (202) 564 3850	from Mexico: 001 (202) 564-3850

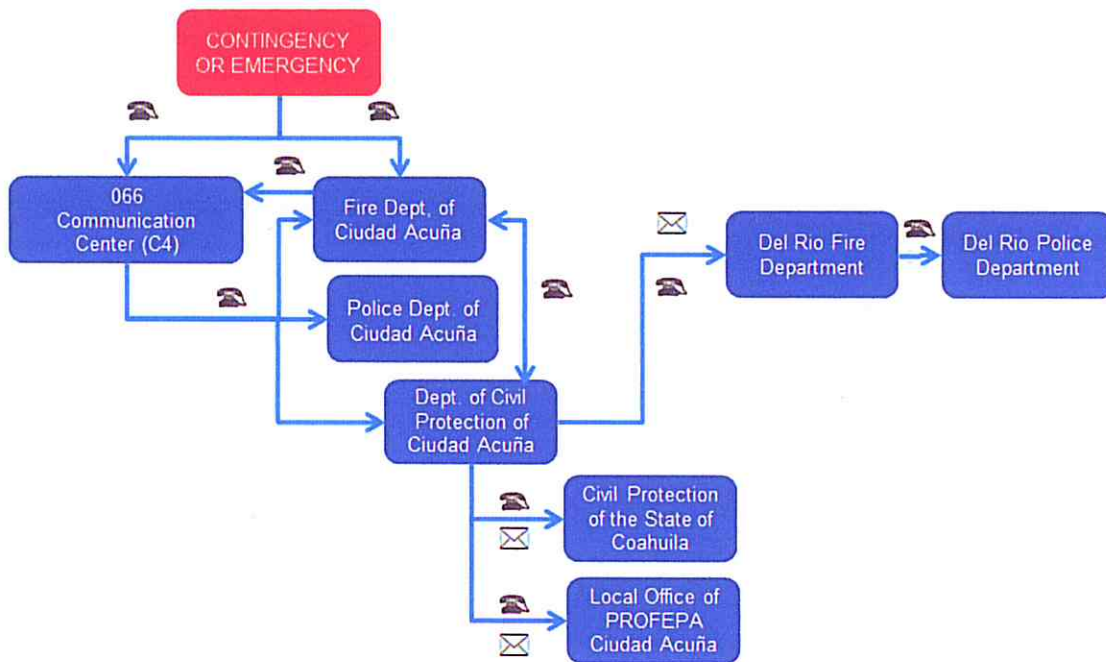
APPENDIX B. NOTIFICATION PROCEDURE

SISTER CITIES PLAN

CONTINGENCY OR EMERGENCY IN THE CITY OF DEL RIO, TEXAS, U.S.

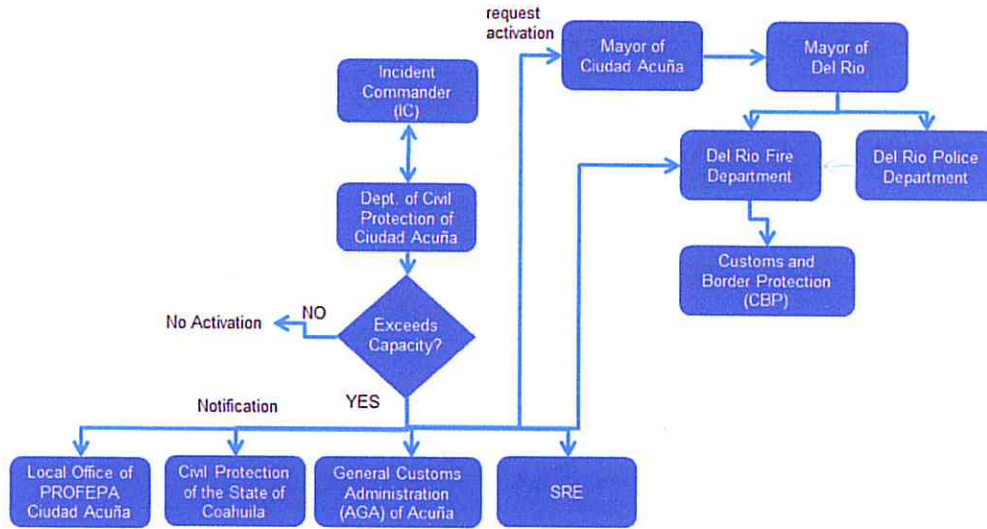


CONTINGENCY OR EMERGENCY IN THE CITY OF ACUÑA, COAHUILA, MEXICO

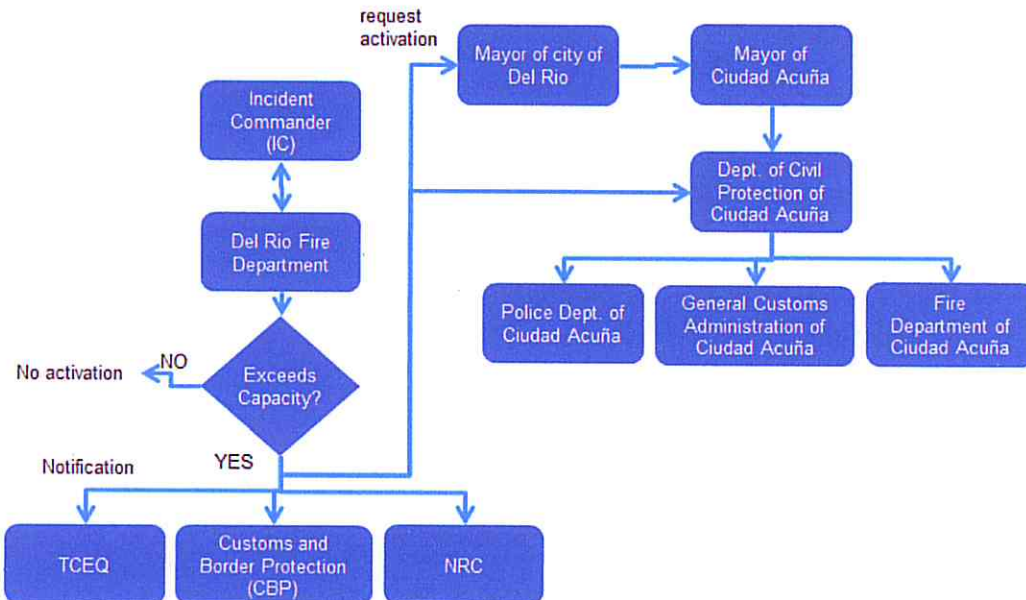


APPENDIX C. ACTIVATION PROCEDURE

SISTER CITIES PLAN CONTINGENCY OR EMERGENCY IN THE CITY OF CIUDAD ACUÑA, COAHUILA, MEXICO

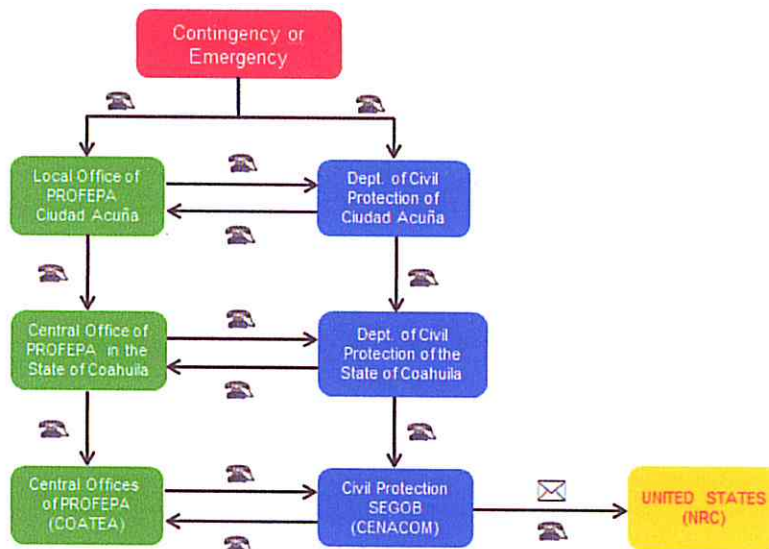


CONTINGENCY OR EMERGENCY IN THE CITY OF DEL RIO, TEXAS, U.S.

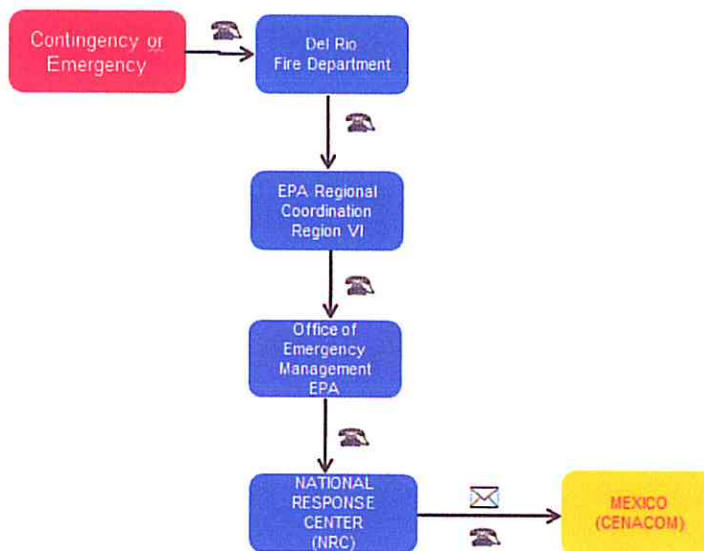


MEXICO – UNITED STATES JOINT CONTINGENCY AND EMERGENCY PLAN

NOTIFICATION PROCEDURES FROM MEXICO



NOTIFICATION PROCEDURES FROM UNITED STATES



APPENDIX D. NOTIFICATION FORM

When any of the participating groups is notified of a contingency or an emergency according to this Sister Cities Plan, the following information should be provided:

- A. Person who reports the incident (name of officer or who fills out this form, phone number and address).
- B. Probable Person in charge (name, phone number and address)
- C. Description of the contingency or emergency of hazardous chemical substances (how it happened the release, spill, leak, fire or explosion).
- D. In case that the contingency or emergency involves hazardous chemical substances:
 - a. Describe the vehicle involved in the contingency or emergency of hazardous chemical substances.
 - b. Hazardous chemical substances involved;
 - c. Quantity;
 - d. Type of container and capacity;
 - e. Was there a spill or release to the air, soil or water? Where does it flow?
How much quantity of contaminant got into the water, soil or air?
 - f. Wind direction.
- E. Date and time of contingency or emergency
- F. Location
- G. Specific characteristics of the location of contingency or emergency (ex. Intersection, railroad crossing ahead, etc.)
- H. Corrective actions taken.
- I. Closed highways.
- J. Estimated number of deaths, injured or evacuated persons.
- K. Other notifications made.
- L. Additional observations.

APPENDIX E. ACTIVATION FORM

If the Sister Cities Plan is activated, the chief of the Fire Department of the city who will provide the support should be provided with the following information in order to complement the information provided in the notification form.

- A. Summary of the information provided in the Notification Form.
- B. Justification for a joint response.
- C. Date and time of activation of the joint response.
- D. Description of the required support.
- E. Location of the Commanding Center and name of the person in charge of assisting the emergency.

FORM TO FACILITATE THE CROSSING OF EQUIPMENT AND SUPPORTING UNITS

At the same time the emergency department that will provide the support to facilitate the border crossing should provide to the chief of the Fire Department of his sister city the following information:

- A. Number of supporting units.
- B. General description of supporting units and equipment.
- C. Number of persons that will attend.
- D. Estimated time of arrival to the agreed site of border crossing.

DEACTIVATION FORM

If the Sister Cities Plan is deactivated, the following information is required to complement the information provided in the Notification Form.

- A. Summary of the contingency or emergency (a summary of the information included in the Notification Form).
- B. Justification for deactivation of the joint response.
- C. Date and time of deactivation of the joint response.
- D. Required assistance.

APPENDIX F. FINAL REPORT

After concluding a joint response between the sister cities, the Incident Commander (IC) will be in charge of preparing a final report, in which he will described in detail the manner in which the situation was developed, actions taken, resources employed and/or involved, problem arising and recommendations made.

The final report should contain the following information:

1. Summary of the event, consisting of a chronological explanation of all and each one of the stages developed in the event that includes:
 - Cause for the contingency or emergency;
 - Initial situation;
 - In case of a contingency or emergency due to a release of hazardous materials, efforts carried out in order to obtain a response action by the persons in charge of the emergency;
 - Response organization, including the participation of public and private organizations.
 - Resources employed and/or involved;
 - Details of any action taken in order to reduce impacts to health and environment; and
 - Description of the assistance provided by the Sister City.
2. Problems found — A list of the problems that affect the response.
3. Improvements recommendations regarding to a joint assistance:
 - Means to prevent an incident recurrence;
 - Improvement in response actions; and
 - Any change recommended in the Sister Cities Plan.

APPENDIX G. STANDARD OPERATING PROCEDURES SCENE FOR CONTINGENCY OR EMERGENCY WITH HAZARDOUS MATERIALS

Given the circumstances in which due to a contingency or emergency that involves Hazardous Materials, the population or both sister cities are in any danger and is required the activation of the Binational Contingency Plan, it will be followed a Standard Operating Procedure that assists in solving the contingency or emergency. A response team to emergencies will respond, which will be composed by both sister cities.

The city of Del Rio, Texas, U.S. does not address hazardous materials emergencies or contingencies, because they are addressed by Laughlin Air Force Base personnel. However it is possible that when the other sister city is affected by a hazardous material contingency or emergency measures can be taken to support a communication between them.

Main participants:

Institutions of Mexico

Civil Protection: Department which is in charge of declaring the contingency or emergency situation when an incident with hazardous materials occur, orders the execution of evacuation when deem as convenient, asks for external assistance in case of being necessary for being the person in charge of the activation of the Binational Emergency Plan, contacts the company who owns the hazardous material involved in the contingency or emergency, declares the conclusion of the contingency or emergency situation and carries out the accident or incident reports and proposes the corresponding corrective measures according to its protocols.

Center of Control, Command, Communications and Computer Systems (C4): Department in charge from a control point of view of the coordination of liaison calls with main participants in an contingency or emergency of hazardous materials, as long as the contingency or emergency occurs in Ciudad Acuña, Coahuila, Mexico.

Fire Department of Ciudad Acuña: Department in charge of the operating response in a contingency or emergency situation. They go to the site and assess the situation and according to the same, use the emergency response equipment necessary for the solution, will be the first ones who establish that the contingency or emergency is under control. The department will operate according to its normal operating procedures established.

Department of Public Safety of Ciudad Acuña: Department which given the contingency or emergency situation of an accident with hazardous materials, has the duty of setting out the limits of the non-secured areas, control traffic and multitudes, warn persons who are in danger due to the disaster and when necessary, evacuate citizens from the areas in danger, as well as to keep law and order in reception areas in order to avoid the non-authorized entry to these areas. It may establish communication connections with the state or federal police departments. The Border Contingency and Emergency Plan for Sister Cities is considered additional to the

original municipal or regional plans and the public safety departments in charge of these plans and will work within the structures of the individual plans adopted through the statutes.

U.S. Institutions

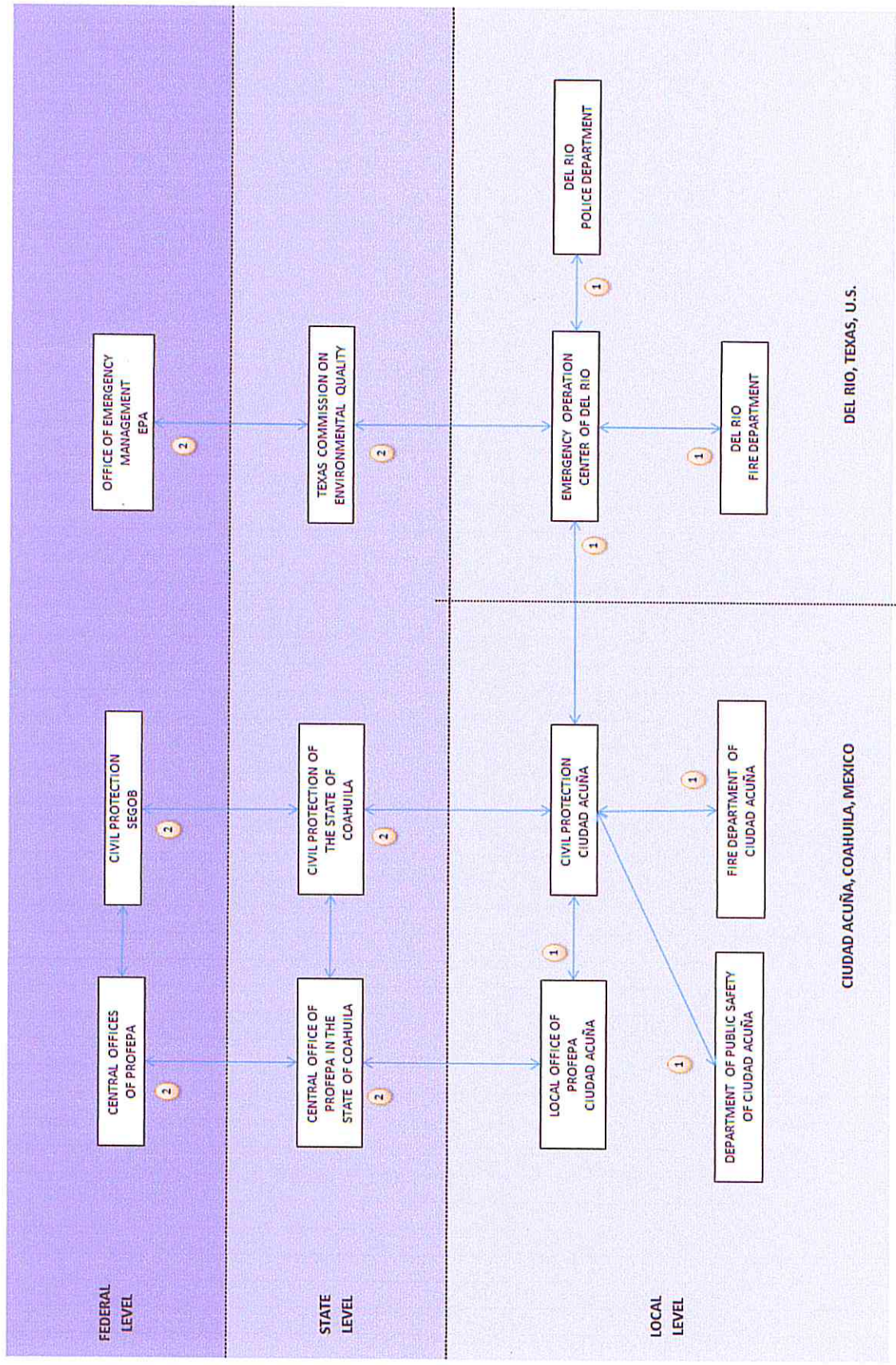
Emergency Operation Center of Del Rio: Department in charge from the control point of view of the coordination of connection calls with main participants of a contingency or emergency, when a contingency or emergency with hazardous materials occurs in the city of Del Rio, Texas, U.S.

Del Rio Fire Department: Department in charge of the operating response in a contingency or emergency situation with hazardous materials. They go to the site and assess the situation and according to the same use the necessary equipment for solving the contingency or emergency. The department will operate according to the normal operating procedures established.

Del Rio Police Department: Department which given the situation, sets the limits in non-secured areas, controls traffic and multitudes, warns persons who are in danger due to the disaster, when necessary evacuates citizens from dangerous areas and keeps law and order in reception areas in order to avoid the non-authorized entry to these areas. It may be able to establish communication contacts with police departments of other government levels. The Border Contingency Plan for sister Cities is considered additional to the original municipal, county or regional plans and the departments of public safety are responsible for these plans and will work within the structures of the individual plans adopted through the statutes.

**Contingency or Emergency Situation with Hazardous Materials
in the cities of Del Rio, Texas, U.S. and Ciudad Acuña, Coahuila, Mexico.**

1. Department of Civil Protection of Ciudad Acuña, Coahuila, Mexico will be able to communicate with the Emergency Operation Center of the city of Del Rio, Texas, U.S. and vice versa, with the purpose of receiving information, updates and/or status of the present emergency. They, at the same time, will be alert or in operation along with the departments trained to attend hazardous emergencies, each one in their corresponding sister city.
2. On the other hand, Department of Civil Protection of Ciudad Acuña informs State authorities and they provide the emergency information on a Federal level. If necessary, the Emergency Operation Center of Del Rio, Texas, U.S. notifies to State and Federal dependences.



Communication flowchart in case of contingency or emergency situation with Hazardous Materials in the cities of Ciudad Acuña, Coahuila, Mexico and Del Rio, Texas, U.S.

FIRE CONTINGENCY OR FIRE EMERGENCY SCENE

Given the circumstances in which the cause of a fire puts in danger the population of any or both sister cities and requires the activation of the Binational Contingency Plan, the Standard Operating Procedure will be followed which assists in the contingency or emergency solution. An emergency response team will respond, which will be composed by both sister cities.

Main participants:

Institutions of Mexico

Civil Protection: Department which will be in charge of declaring the emergency situation when an fire occurs, orders the execution of evacuation when is deem convenient, asks for external assistance in case of being necessary for being the person in charge of the activation of the Binational Emergency Plan, declares the conclusion of the contingency or emergency situation and carries out the accident or incident reports and proposes the corresponding corrective measures according to its protocols.

Center of Control, Command, Communications and Computer Systems (C4): Department in charge from a control point of view of the coordination of liaison calls with main participants in a fire contingency or fire emergency, as long as the contingency or emergency occurs in the city of Ciudad Acuña, Coahuila, Mexico.

Fire Department of Ciudad Acuña: Department in charge of the operating response in fire contingencies or fire emergencies. They go to the location, are in charge of assessing the situation and according to the same, use the emergency response equipment necessary for the solution; they will be the first ones who establish that the emergency is under control. The department will operate according to its normal operating procedures that they have established. They have specialized personnel and equipment for fire emergency responses, resources which may serve as support to the sister city of Del Rio, Texas, U.S.

Department of Public Safety of Ciudad Acuña: Department which given the fire emergency situation have the duty of setting the limits of non-secured areas, control traffic and multitudes, alert persons who are in danger due to the disaster and when necessary, evacuate citizens from the areas in danger, as well as to keep law and order in reception areas in order to avoid the non-authorized entry to these areas. It is able to establish communications connections with state or federal police departments. The Border Contingency and Emergency Plan for Sister Cities is considered additional to the original municipal or regional plans and the public safety departments in charge of these plans will work within the structures of the individual plans adopted through the statutes.

General Customs Administration (AGA): Department authorized by the Ministry of Treasury and Public Credit which will implement the legal procedures and mechanisms that allows to facilitate and simplify the border crossing of the emergency response equipment.

U.S. Institutions

Emergency Operation Center of Del Rio: Department in charge from the control point of view the coordination of liaison calls with main participants of a contingency or emergency, when a fire emergency or fire contingency occurs in the city of Del Rio, Texas, U.S.

Fire Department of Del Rio: Department specialized in fire emergency response. They go to the site and are in charge of assessing the situation and according to the same, use the necessary emergency equipment for the solution. They will be the first ones that establish that the contingency or emergency is under control. The department will operate according to the normal operating procedures that they have established. They have specialized personnel and equipment for emergency responses against fire, resources which may serve as support to the sister city of Ciudad Acuña, Coahuila, Mexico.

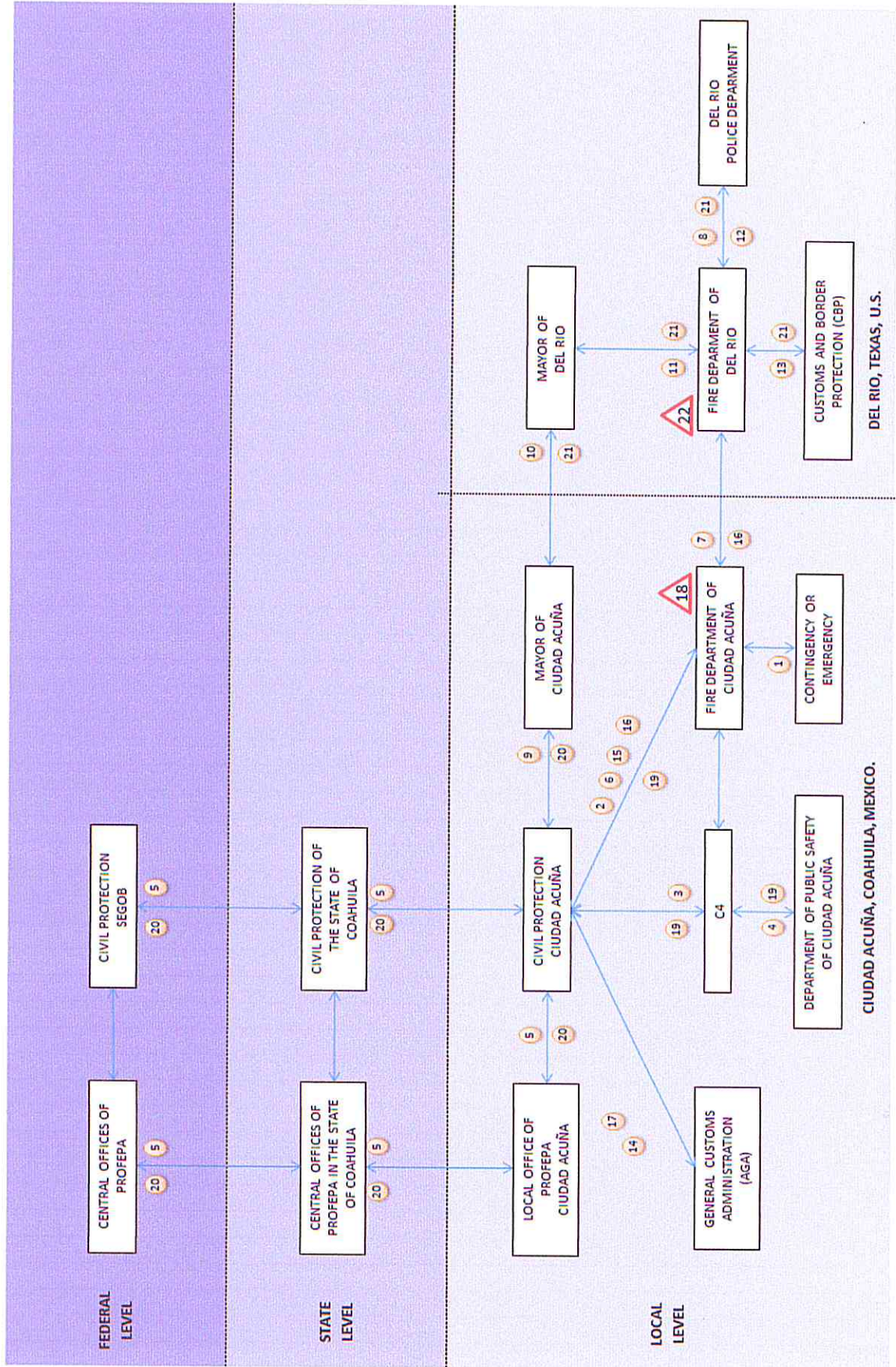
Del Rio Police Department: Department which given the situation, sets the limits in non-secured areas, controls traffic and multitudes, alerts persons who are in danger due to the disaster, when necessary evacuates citizens from dangerous areas and keeps law and order in reception areas in order to avoid the non-authorized entry in these areas. It is able to establish communication connections with police departments of other government levels. The Contingency Plan of Sister Cities is considered additional to the original municipal, county or regional plans and the departments of public safety in charge of these plans will work within the structures of the individual plans adopted through the statutes.

Customs and Border Protection (CBP): Department which will implement the legal procedures and mechanisms that allows facilitating and simplifying the border crossing of the emergency response equipment.

**Fire Contingency or Fire Emergency Situation
in the city of Ciudad Acuña, Coahuila, Mexico.**

1. When a fire contingency or fire emergency situation occurs, is reported to the Fire Department of Ciudad Acuña, same who go to the emergency location.
2. The Fire Department of Ciudad Acuña informs Civil Protection regarding to the fire contingency or emergency.
3. Civil Protection of Ciudad Acuña informs to the Center of Control, Command, Communications and Computer Systems (C4).
4. C4 informs the contingency or emergency report to Public Safety in order to go to the location and carry out the corresponding actions.
5. Civil Protection informs of the incident to authorities of Civil Protection of the State, who provide the information by informing to the General Department of Civil Protection. If chemical hazardous materials are involved Civil Protection also informs to PROFEPA.
6. The Fire Department of Ciudad Acuña once at the location of the accident, if they identify that they do not have enough response equipment for a fire emergency and is necessary to ask for support from the city of Del Rio, Texas, U.S. they indicate it to Civil Protection in order to activate the Binational Contingency Plan.
7. The Fire Department of Ciudad Acuña notifies the Fire Department of Del Rio regarding to the probable assistance to be carried out in attending the emergency.
8. The Fire Department of Del Rio notifies the Police Department of Del Rio in order to inform of the contingency or emergency and be alert in case of any situation which might affect the sister city of Del Rio, Texas, U.S.
9. Civil Protection contacts the Mayor of the city to inform him regarding the situation and ask for authorization to activate the Border Contingency Plan of Sister Cities.
10. When authorized the activation of the Contingency Plan, the Mayor of Ciudad Acuña, Coahuila, Mexico contacts the Mayor of the city of Del Rio, Texas, U.S. to ask for assistance.
11. Once approved the support, the Mayor of Del Rio, Texas, U.S. contacts and authorizes the Fire Department of Del Rio to provide the support to the sister city of Ciudad Acuña, Coahuila, Mexico.
12. The Police Department of Del Rio is notified in order to be alert in case of any incident which might occur in the sister city of Del Rio, Texas, U.S.
13. CBP is notified of the incident as well as of the support that will be provided by Del Rio, Texas, U.S. to the sister city of Ciudad Acuña, Coahuila, Mexico, in a fire contingency or emergency.
14. Civil Protection contacts the General Customs Administration (AGA) to inform that the sister city of Del Rio, Texas, U.S. will assist in the contingency or emergency of Ciudad Acuña, Coahuila, Mexico. AGA will ask for an inventory of the equipment for crossing and to facilitate the documentation in order to cross it without any delays.
15. Civil Protection contacts the Fire Department of Ciudad Acuña so that this one provides the inventory which will provide the support during the contingency or emergency.

16. The Fire Department of Ciudad Acuña contacts the Fire Department of Del Rio to provide the inventory of the equipment which will assist Ciudad Acuña, Coahuila, Mexico and it is informed to Civil Protection.
17. Civil Protection indicates AGA the specific inventory, and AGA is prepared for the crossing of the emergency equipment.
18. The Fire Department of Del Rio goes to the city of Ciudad Acuña, Coahuila, Mexico to assist in the fire contingency or emergency; the escort of an assigned department of Ciudad Acuña, Coahuila, Mexico will wait at the crossing in order to guide them to the emergency area.
19. When the contingency or emergency is controlled, the Fire Department of Ciudad Acuña notifies to Civil Protection and this one informs C4 in order to inform Public Safety.
20. Civil Protection indicates the Mayor of Ciudad Acuña, Coahuila, Mexico that the contingency or emergency has ended. Civil Protection of the State is informed that the contingency or emergency has ended, they inform to Federal authorities. If hazardous materials are involved, PROFEPA is notified that contingency or emergency has ended.
21. Authorities of Del Rio, Texas, U.S. are notified that the contingency or emergency has concluded.
22. The Fire Department of Del Rio returns to the city of Del Rio, Texas, U.S.

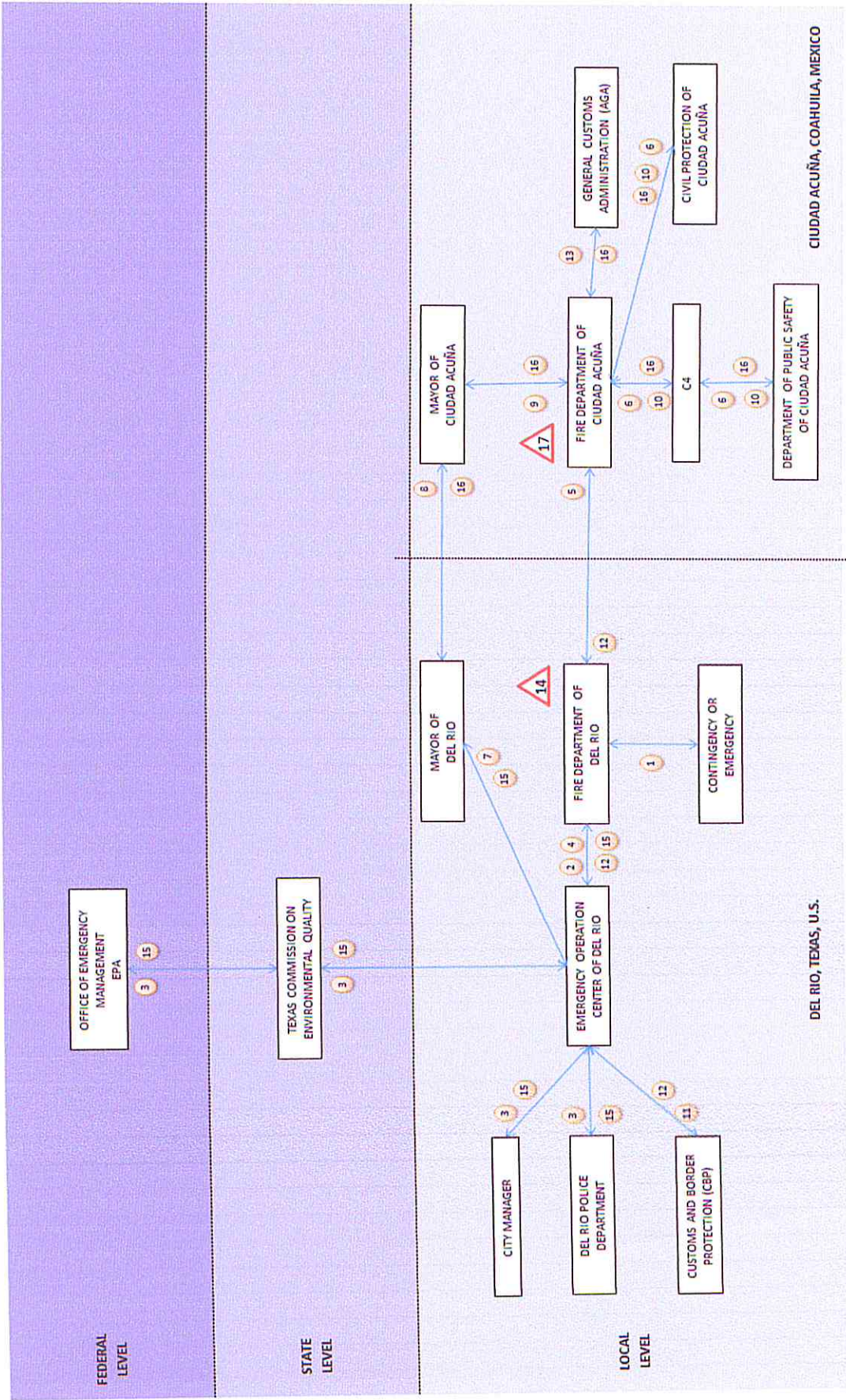


Communication flowchart in case of fire contingency or fire emergency situation in Ciudad Acuña, Coahuila, Mexico.

**Fire Emergency or Fire Contingency Situation
in the city of Del Rio, Texas, USA.**

1. When a fire contingency or fire emergency situation occurs, is reported to the Fire Department of Del Rio, same who go to the contingency or emergency location.
2. The Fire Department of Del Rio informs the Emergency Operation Center of Del Rio regarding to the fire contingency or emergency.
3. The Emergency Operation Center of Del Rio informs the City Manager of Del Rio, Texas, U.S. of the fire contingency or emergency and the Police Department of Del Rio and this one goes to the location and carries out the corresponding actions. If chemicals hazardous materials are involved, contingency or emergency is notified to State and Federal authorities.
4. The Fire Department of Del Rio once at the location of the fire identifies the characteristics of the accident, if it requires more staff and emergency response equipment against fires and if it is necessary to ask for support from the city of Ciudad Acuña, Coahuila, Mexico and if so they inform it to the Emergency Operation Center of Del Rio in order to activate the Binational Contingency Plan.
5. The Fire Department of Del Rio notifies the Fire Department of Ciudad Acuña regarding to the probable assistance which will be provided for attending the contingency or emergency.
6. The Fire Department of Ciudad Acuña notifies Civil Protection and the Center of Control, Command, Communications and Computer Systems C4, who also informs Public Safety of the contingency or emergency and to be alert in case of any situation which might affect the sister city of Ciudad Acuña, Coahuila, Mexico.
7. The Emergency Operation Center of Del Rio contacts the Mayor of Del Rio, Texas, U.S. to inform him regarding the situation and ask for authorization to activate the Border Contingency Plan of Sister Cities.
8. When authorized the activation of the Contingency Plan, the Mayor of the city of Del Rio, Texas, U.S. contacts the Mayor of the city of Ciudad Acuña, Coahuila, Mexico to ask for assistance.
9. Once approved the support, the Mayor of the city of Ciudad Acuña, Coahuila, Mexico contacts and authorizes the Fire Department of Ciudad Acuña to provide the support to the sister city of Del Rio, Texas, U.S.
10. Civil Protection and the Center of Control, Command, Communications and Computer Systems are notified, who also inform Public Safety of the contingency or emergency and to be alert in case of any incident which might affect the sister city of Ciudad Acuña, Coahuila, Mexico due to the emergency occurring in Del Rio, Texas, U.S.
11. CBP is notified of the fire incident, of the activation of the Contingency Plan and of the support that will be provided by Ciudad Acuña, Coahuila, Mexico to the sister city of Del Rio, Texas, U.S. in order to implement the legal procedures and mechanisms that allow facilitating and simplifying the border crossing of emergency response staff for emergencies in Del Rio, Texas, U.S.

12. The Fire Department of Ciudad Acuña contacts the Fire Department of Del Rio in order to indicate the quantity of staff to assist during the emergency. The Emergency Operation Center of Del Rio is informed and this one provides the information to CBP.
13. The Fire Department of Ciudad Acuña informs the General Customs Administration (AGA) regarding to the activation of the Border Contingency Plan of Sister Cities and of its support in the city of Del Rio, Texas, U.S.
14. The Fire Department of Ciudad Acuña goes to the city of Del Rio, Texas, U.S. to assist in the fire contingency or emergency; an escort of an assigned department of Del Rio, Texas, U.S. will wait at the border crossing in order to guide them to the emergency area.
15. When the contingency or emergency is controlled, the Fire Department of Del Rio notifies the Emergency Operation Center of Del Rio, and this one informs the Police Department of Del Rio and the Mayor of the city of Del Rio, Texas, U.S. that the contingency or emergency has concluded and the contingency or emergency has ended. Given the circumstances, the conclusion of the contingency or emergency is notified to the State and Federal authorities.
16. Authorities of Ciudad Acuña, Coahuila, Mexico are notified that the contingency or emergency has concluded.
17. The Fire Department of Ciudad Acuña returns to the Ciudad Acuña, Coahuila, Mexico.



Communication flowchart in case of fire contingency or fire emergency situation in the city of Del Rio, Texas, U.S.

FLOOD EMERGENCY OR FLOOD CONTINGENCY SCENE

Given the circumstances in which due to a meteorological phenomena flood conditions occur in the sister cities of Del Rio, Texas, U.S. and Ciudad Acuña, Coahuila, Mexico, and also considering the close location between them, it is established that at the time of a contingency or emergency situation of this kind, the two cities are affected and therefore the support of these sister cities is limited, in order to avoid that each one disregards their responsibilities during this situation. The city of Del Rio, Texas, U.S. does not have emergency response equipment in case of flood.

The Contingency Plan of Sister Cities is considered additional to the original municipal or regional plans and will work within the structures of the individual plans adopted through the statutes.

In case this situation occurs, the cities will be able to have informational communication of the present emergency situation.

Mexican Institutions in operation

Civil Protection: Department in charge of declaring the contingency or emergency situation when a flood incident occurs, warns population when monitoring meteorological conditions, orders the execution of evacuation when is deem convenient, asks for external assistance in case of being necessary, reports to Civil Protection of the State regarding to the situation, declares the conclusion of the contingency or emergency situation and carries out the accident and incident reports and proposes the corresponding corrective measures according to its protocols. Also, it is able to be in contact with the Emergency Operation Center of Del Rio in order to share updated information of the contingency or emergency situation.

Center of Control, Command, Communications and Computer Systems (C4): Department in charge of issuing informational bulletins of potential floods. From a control point of view of the coordination of liaison calls with main participants in a flood contingency or emergency, as long as the emergency occurs in the city of Ciudad Acuña, Coahuila, Mexico.

Fire Department of Ciudad Acuña: Department in charge of the operating response in a contingency or emergency situation. They go to the location and are in charge of evaluating the situation and according to the same, use the emergency response equipment necessary for the solution. The department will operate according to its normal operating procedures that they have established.

Department of Public Safety of Ciudad Acuña: Department which given a flood contingency or emergency situation has the duty of setting the limits of non-secured areas, control traffic and multitudes, warn persons who are in danger due to the disaster and when necessary, evacuate citizens from the areas in danger, as well as to keep law and order in reception areas in order to avoid the non-authorized entry to these areas. It is able to establish communications connections with state or federal police departments.

International Boundary and Water Commission (CILA): Mexican department in charge of the operation of "La Amistad" Dam and is the one that informs the closest cities to the Dam of Mexico when a discharge of the same is carried out.

U.S.A. Institutions in operation

Emergency Operation Center of Del Rio: Department in charge from a control point of view of the coordination of liaison calls with main participants in a contingency or emergency, when a flood emergency occurs in the city of Del Rio, Texas, U.S. It will be able to be in contact with Civil Protection of Ciudad Acuña in order to share updated information of the contingency or emergency situation.

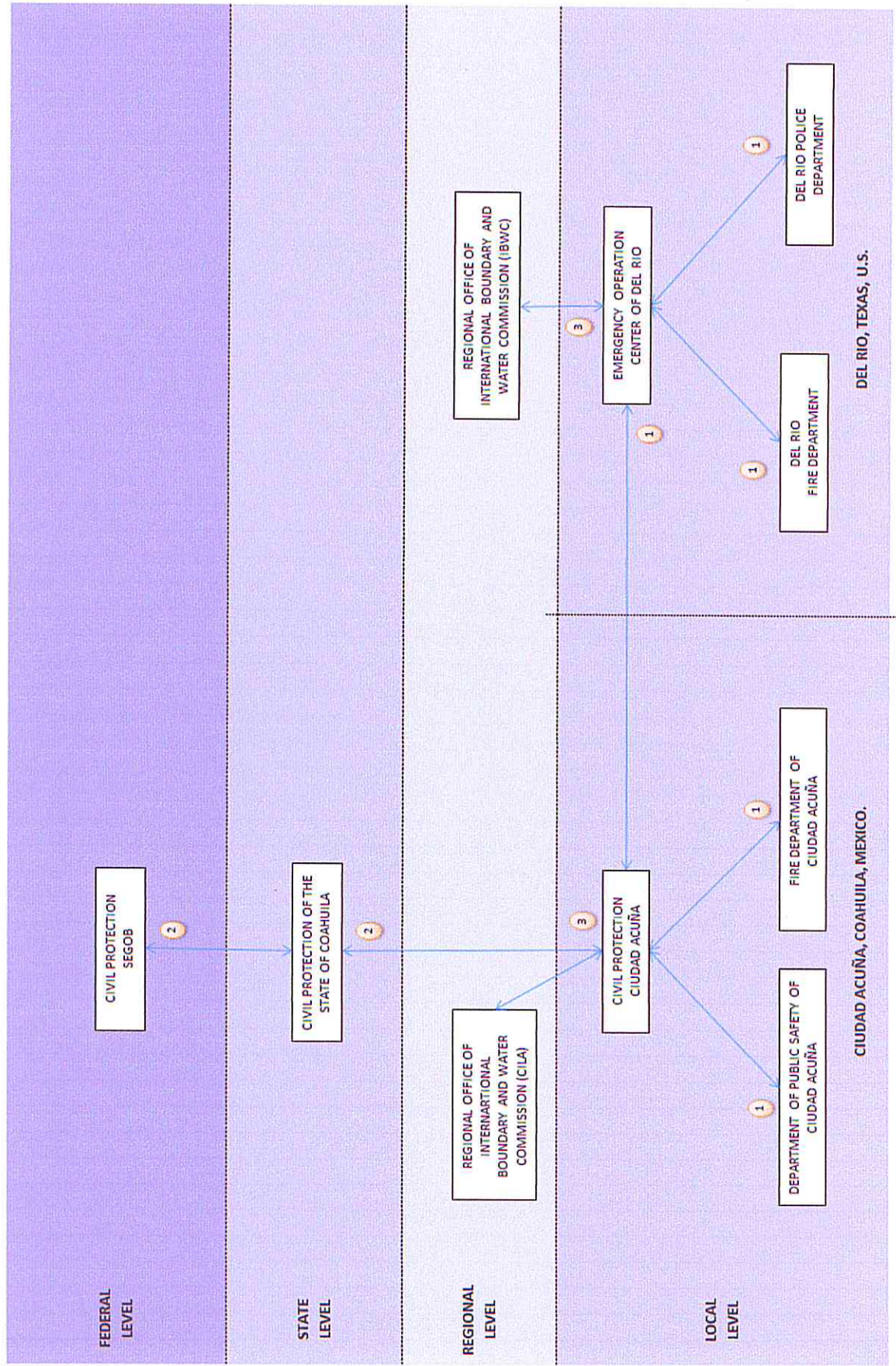
Fire Department of Del Rio: Department in charge of the operating response in a flood contingency or emergency situation. They go to the location and assess the situation and according to the same, use the necessary equipment for solving the emergency. The department will operate according to the normal operating procedures that they have established.

Police Department of Del Rio: Department which given the situation, sets the limits in non-secured areas, controls traffic and multitudes, warns persons who are in danger due to the disaster, when necessary evacuates citizens from areas in danger and keeps law and order in reception areas in order to avoid the non-authorized entry to these areas. It is able to establish communication liaisons with police departments of other government levels. The Border Contingency and Emergency Plan for Sister Cities is considered additional to the original municipal, county or regional plans and the departments of public safety in charge of these plans will work within the structures of the individual plans adopted through the statutes.

International Boundary and Water Commission (IBWC): American department in charge of the operation of "La Amistad" Dam and is the one that informs the closest cities to the Dam of U.S.A. when a discharge of the same is carried out.

**Flood Contingency or Flood Emergency Situation in the cities of
Ciudad Acuña, Coahuila, Mexico and Del Rio, Texas, U.S.A.**

1. Given the situation in a flood contingency or emergency the Department of Civil Protection of Ciudad Acuña, Coahuila, Mexico will be able to communicate with the Emergency Operation Center of the city of Del Rio, Texas, U.S. and vice versa, with the purpose of receiving information, updates and/or status of the present emergency. They, at the same time, will be alert or in operation along with the departments trained to attend flood emergencies, each one in their corresponding sister city.
2. On the other hand, Civil Protection informs State authorities and they provide the emergency information on a Federal level.
3. Locally, the International Boundary and Water Commission (CILA) and its foreign counterpart the (IBWC) International Boundary and Water Commission will be able to issue information regarding to water discharge of "La Amistad" Dam.



Communication flowchart in case of flood contingency or flood emergency situation in the cities of Del Rio, Texas, U.S. and Ciudad Acuña, Coahuila, Mexico.

APPENDIX H. ABBREVIATIONS AND ACRONYMS

AGA	General Customs Administration (Mexico)
CBP	Customs and Border Protection (U.S.A.)
CENACOM	National Communications Center (Mexico)
CENAPRED	National Center for Disaster Prevention (Mexico)
CILA	International Boundary and Water Commission (U.S.A.-Mexico)
CLAM	Local Committees of Mutual Assistance (Mexico)
CNPC	National Coordination of Civil Protection (Mexico)
COATEA	Orientation Center for the Attention of Environmental Emergencies (Mexico).
CONAGUA	National Water Commission (Mexico)
DN-III	Assistance to Civil Population
EPA	Environmental Protection Agency (U.S.A.)
ERC	Joint Response Team (U.S.A.-Mexico)
IC	Incident Coordinator; Incident Commander
INM	National Migration Institute (Mexico)
TCEQ	Texas Commission on Environmental Quality
NRC	National Response Center (U.S.A.)
NRT	National Response Team (U.S.A.)
JCP	Joint Contingency Plan (U.S.A.-Mexico)
PROFEPA	Federal Department for Environmental Protection (Mexico)
SEDENA	Ministry of National Defense (Mexico)
SEGOB	Ministry of Government (Mexico)
SEMARNAT	Ministry of Environment and Natural Resources (Mexico)
SHCP	Ministry of Treasury and Public Credit (Mexico)
SRE	Ministry of Foreign Affairs (Mexico)
SS	Secretariat of Health (Mexico)
SCT	Secretariat of Communications and Transport (Mexico)
SSP	Secretariat of Public Safety (Mexico)
SENER	Secretariat of Energy

APPENDIX I. DEFINITIONS

Chemical Hazardous Substance (U.S.-Mexico) – For the purposes of this Border Contingency and Emergency Plan for sister cities, the term covers oil and chemicals, including those that due to their high indexes of flammability, explosiveness, toxicity, corrosiveness, and/or reactivity, can cause significant effects to the environment, the population and/or property Chemical hazardous substances as a result of terrorist acts are excluded.

Co-chairman (Mexico-United States) – Co-chairman of the Inland Border Plan and of the Joint Response Team. From Mexico, the Co-chairman for the Inland Border Plan is the Sub-Department of Industrial Inspection, affiliated to PROFEPA, a decentralized organization of SEMARNAT and the General Coordination of Civil Protection of SEGOB. From United States the Co-chairman of the Inland Border Plan, is the Office of Emergency Management (OEM) affiliated to the Office of Solid Waste and Emergency Response of the Environmental Protection Agency.

Contingency (Mexico – United States) – Situation at risk, unplanned and unexpected, resulting from human activities or natural phenomena which may endanger the environment, city, population or their properties. The purposes of the Border Contingency and Emergency Plan for sister cities, it will only be considered contingencies related with hazardous chemical substances, flood or fire.

Discharge (U.S.-Mexico) – The action of depositing, leaking, infiltrating, or injecting a chemical hazardous substance into the environment.

Environment (Mexico – United States) – The compilation of natural and artificial elements or induced by man which makes possible the existence and development of human beings and other living organisms that interact in a specific space and time.

Emergency (Mexico – United States) – Unplanned and unexpected situation resulting from human activities or natural phenomena which affects the environment, population or their properties. For purposes of the Border Contingency and Emergency Plan for sister cities, it will only be considered contingencies related with hazardous chemical substances, flood or fire.

Event (U.S.-Mexico) – Contingency or Emergency as defined herein.

Joint Response (U.S.-Mexico) – The assistance of one group of Participants to the other group of Participants in relation to a incident, including: (1) one group of Participants entering the territory of the other group of Participants and providing assistance at the request of the other group of Participants or with their prior consent; (2) coordination of federal response efforts, activities, and resources of both participating groups in response to a incident; or (3) the exchange of information between the two participating groups concerning response to a incident.

Leak (Mexico) – Uncontrolled release of chemical hazardous substances in gaseous state.

Parties (U.S.-Mexico) – Signatories to this Border Contingency and Emergency Plan for sister cities: Del Rio – Ciudad Acuña.

Scene Coordinator (CEE) (Mexico – United States) – Those assigned persons in order to coordinate and manage responses according to this Border Contingency and Emergency Plan for sister cities.

Sister Cities: Mexican cities located along the border with the United States which due to their social economic importance have a close relation with their American neighbor city (Mexico: 15 sister cities).

Spill (Mexico – United States) – Uncontrolled release of hazardous chemical substances in solid or liquid state.

Response Action (Mexico – United States) – Removal of hazardous chemical substances which have been released, spilled or got on fire into the environment; actions to reduce the threat of leaks or spills; actions to monitor, calculate and evaluate the threat (or the release) of hazardous chemical substances, the disposal of waste material and other actions addressed to prevent or mitigate harm to public health, to the well-being or to the environment.

Risk (U.S.-Mexico) – Combination of the probability of occurrence of a chemical hazardous substances emergency and its consequences.

APPENDIX J. MAPS OF THE GEOGRAPHIC INFORMATION SYSTEM

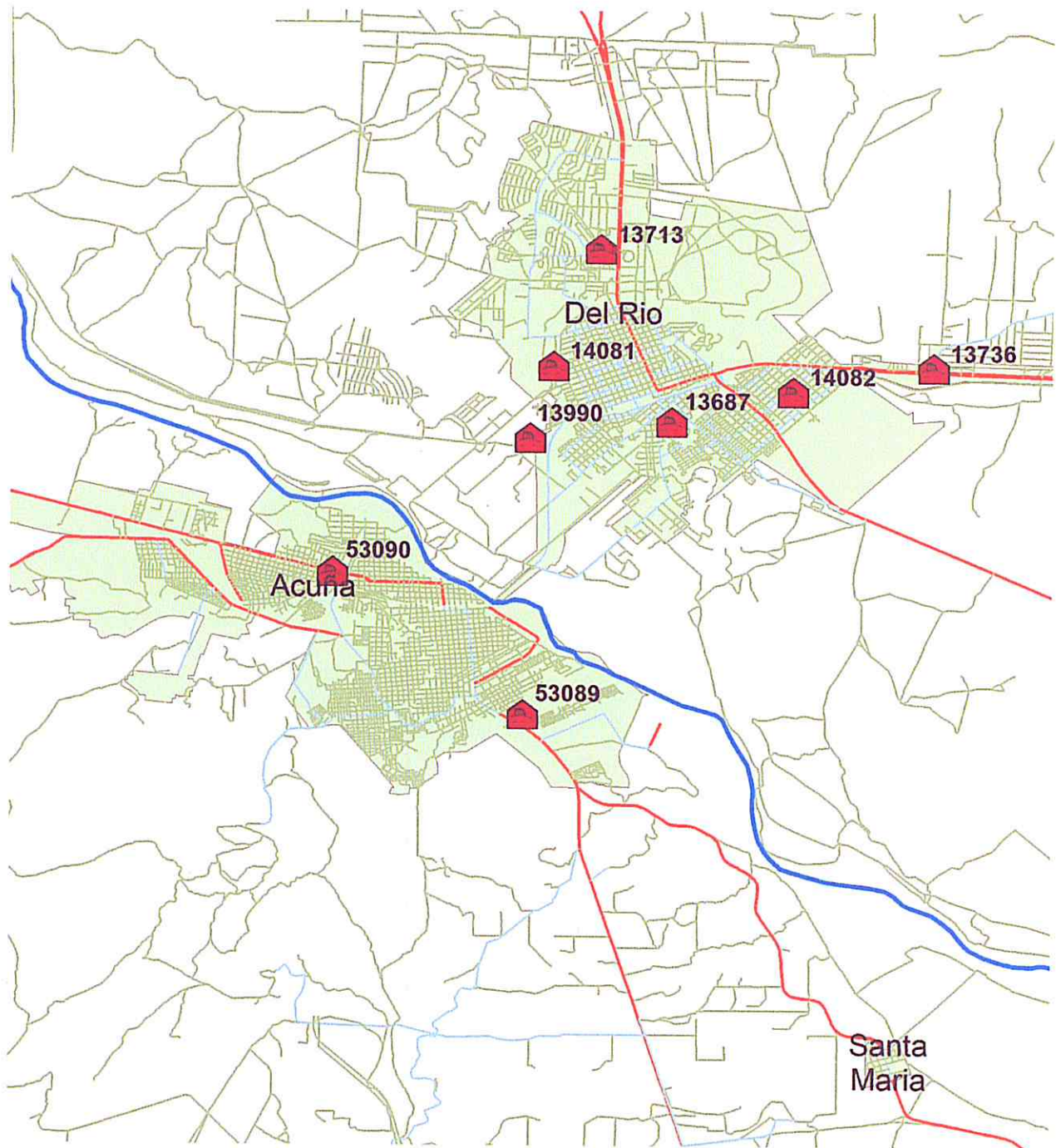


Figure 1. Location of Fire Stations in Ciudad Acuña, Coahuila, Mexico and Del Rio, Texas, U.S.

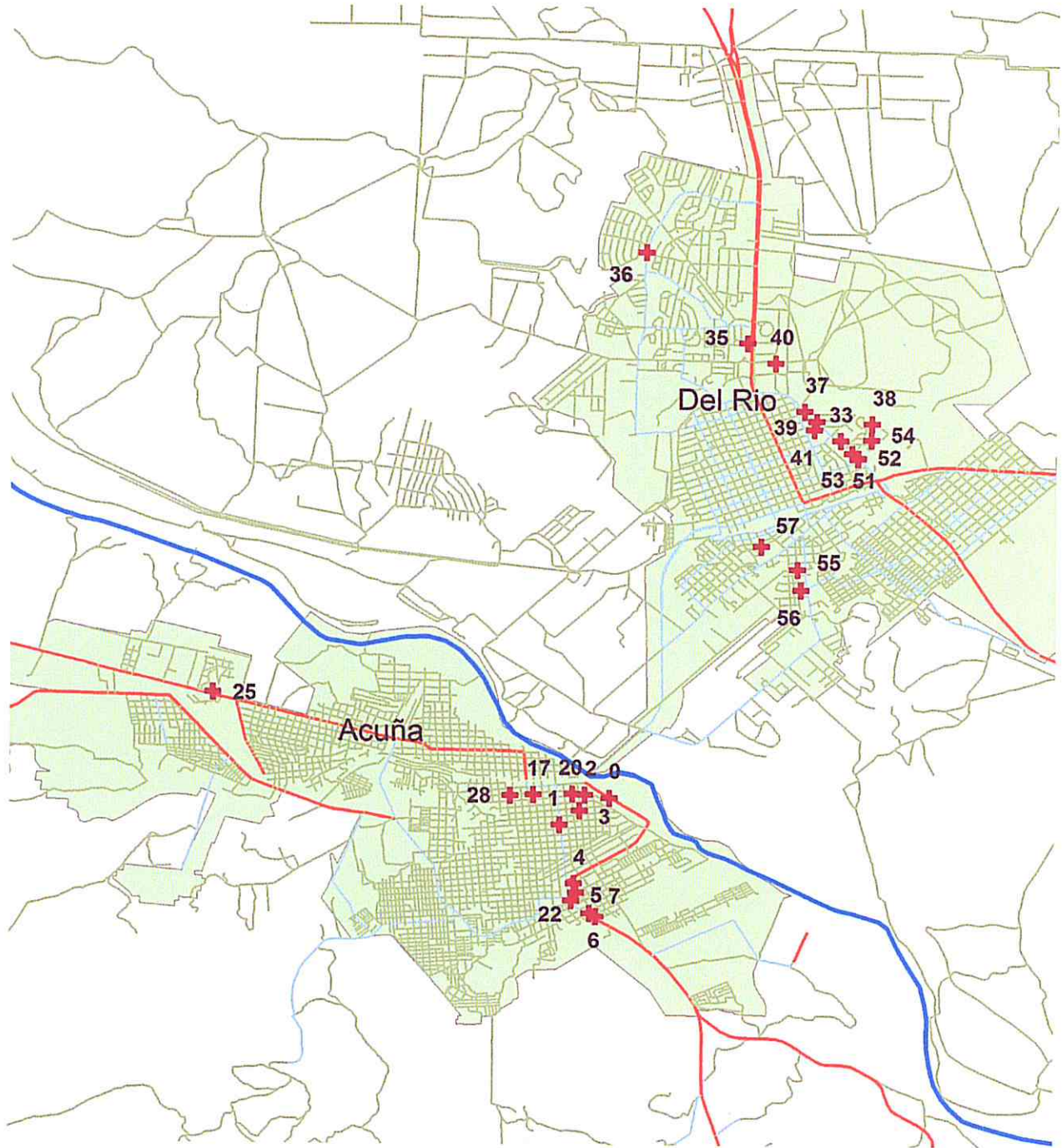


Figure 2. Location of Hospitals in the cities of Ciudad Acuña, Coahuila, Mexico – Del Rio, Texas, U.S.