



# Structured Decision Making – SHC 1.61 Decision Science and Support Tools



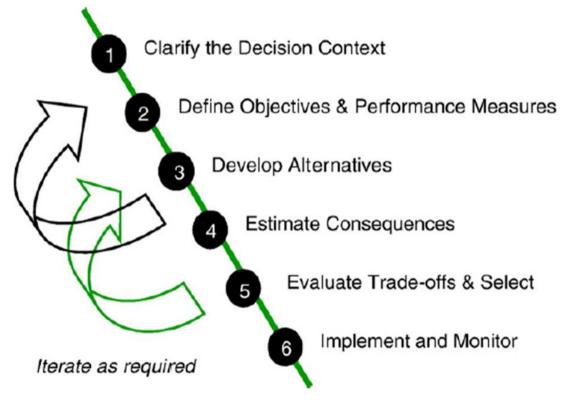
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# Purpose/Utility of Research

### Structured Decision-Making (SDM)

An organized approach to integrate Facts (Scientific Knowledge) & Values (What

matters to Communities).



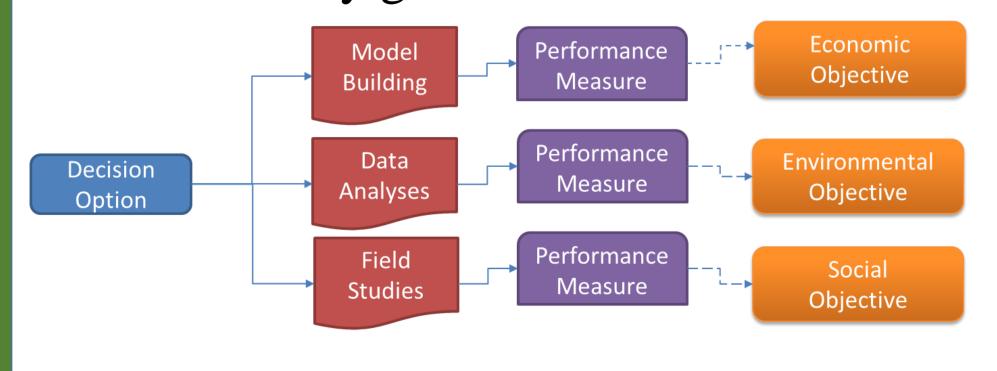
"A formalization of common sense for decision problems which are too complex for informal use of common sense"

- For finding solutions to "wicked problems"
  - Conflicting issues: economic, social, environmental
  - Divergent public values
  - Scientific uncertainty

# Connection to SHC Portfolio

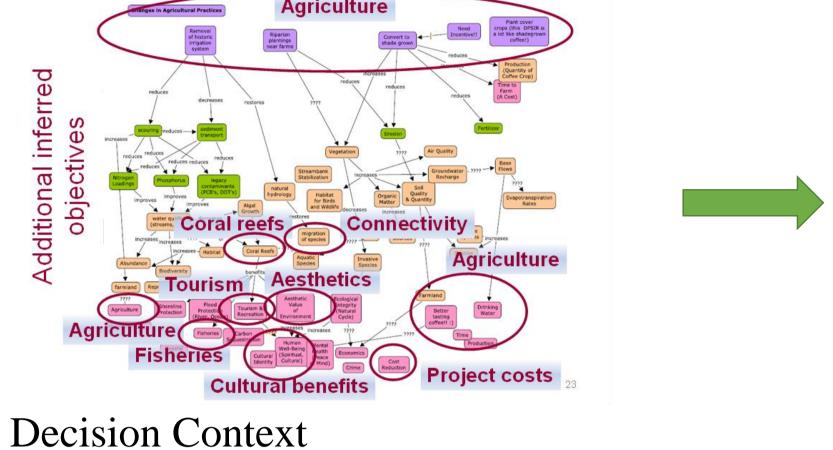
Structured Decision-Making yields an organizational framework for decisionfocused application of SHC tools, information, and research.

- Helps identify needed tools and research supporting sustainability
- Clarifies linkage among decision options, SHC research, criteria, and community goals

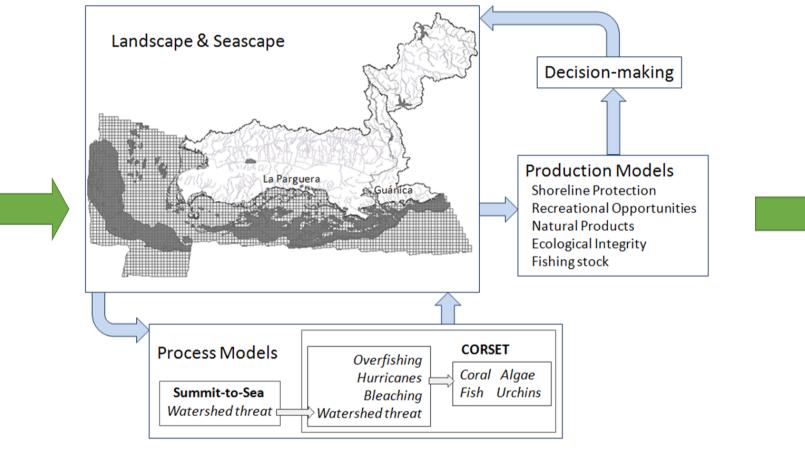


# **Application**

SDM for Watershed management in Guánica Bay, Puerto Rico



(DPSIR) Conceptual Mapping

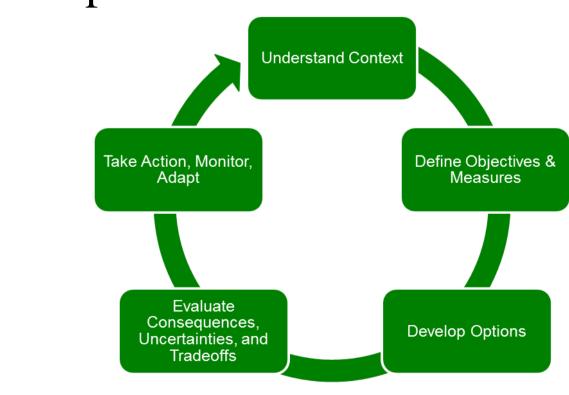


#### Scenario Modeling

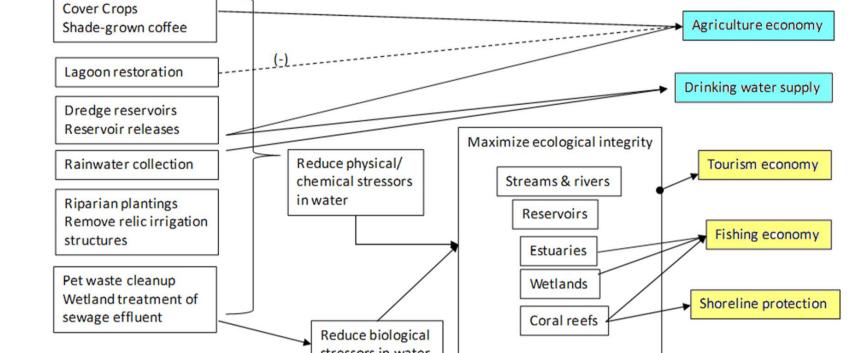
estimate measures

#### **Translation**

SHC Adaptations of SDM

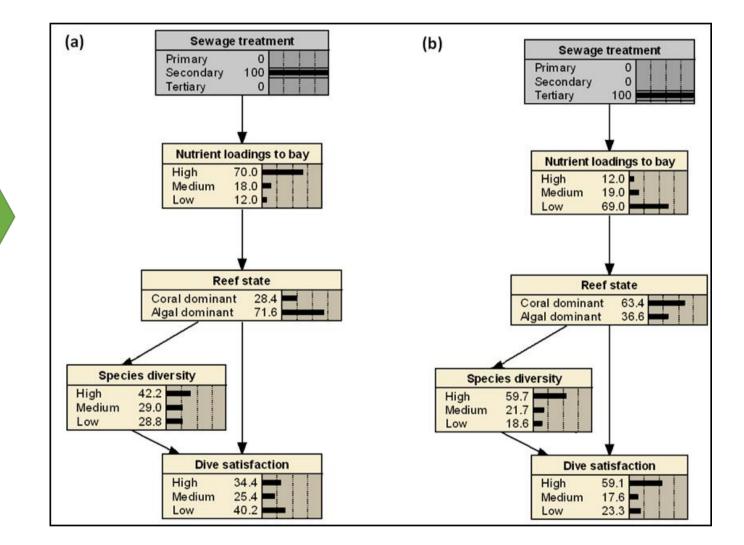


DASEES SDM Process (Project 1.61)

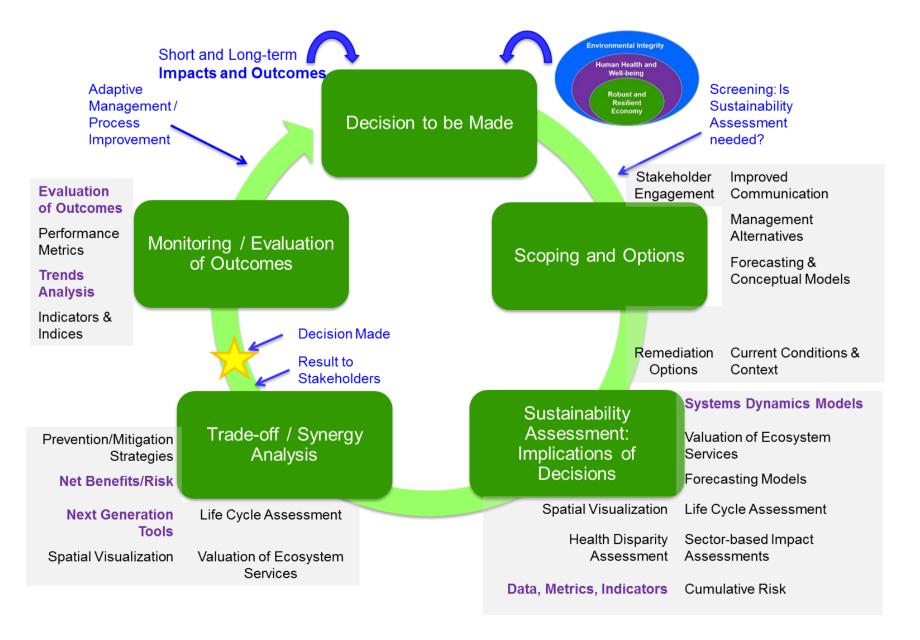


Human health

- Objectives
- Measures
- Management Action



#### Alternative Evaluation and Trade-offs



Sustainability Assessment & Management for Integrated Solutions (Project 4.6)

## Intended End users

- SDM is an approach to framing, developing, and applying SHC tools and research to the needs of Regions, Program Offices, and Communities
- It also is a means to inform SHC of data, information, and tool gaps needed to better apply its resources for decision-making

#### **Lessons Learned**

- SDM helps manage and direct the application of data, information, and analyses towards finding an appropriate solution for a complex problem – it does not provide the answer. People still need to make the decisions.
- Deliberate structuring of decisions is a learned skill. Learning the ideas of SDM and applying is not difficult, but necessary first.
- While SDM is "formalized common sense" aspects of its application (decision modeling, preference elicitation) may require expertise.
- Likewise, depending on the complexity of the problem, environmental modeling (air quality, watershed loading, risk assessment) may require additional expertise.