U.S. EPA WATER TECHNOLOGY INNOVATION CLUSTER LEADERS MEETING

FEDERAL FUNDING OPPORTUNITIES

APRIL 27, 2015



CALGON CARBON CORPORATION



Who Is Calgon Carbon Corporation?

- We are the world's largest producer of granular activated carbon
- We solve customer purification and separation problems with a variety of technologies
- Carbon technology is our core competency with a diverse product portfolio complemented by ultraviolet light and ION exchange

240 PATENTS

23 OFFICES
SALES AND SERVICE

1100+
EMPLOYEES

15 FACILITIES

MANUFACTURING, REACTIVATION, EQUIPMENT

70+ YEARS EXPERIENCE

\$555 million
2014 Net Sales



Global Locations



What We Do

Develop, manufacture and supply activated carbon, other media and treatment systems to:









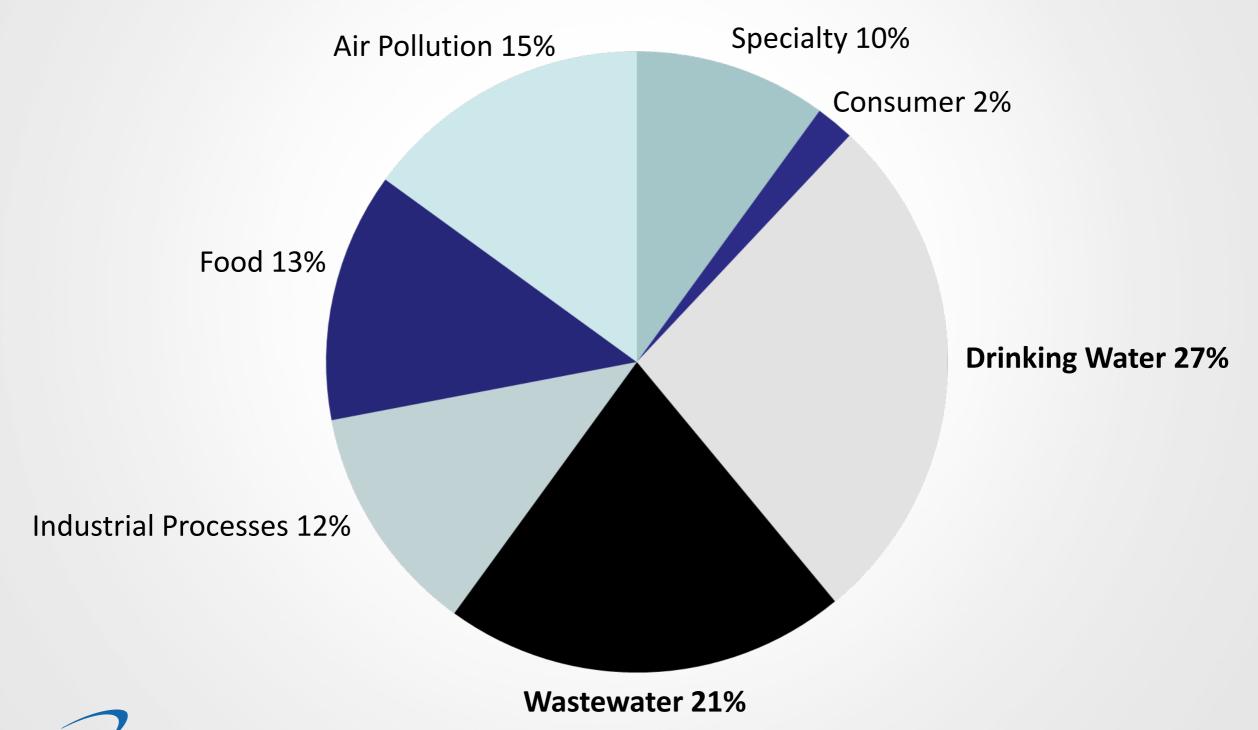




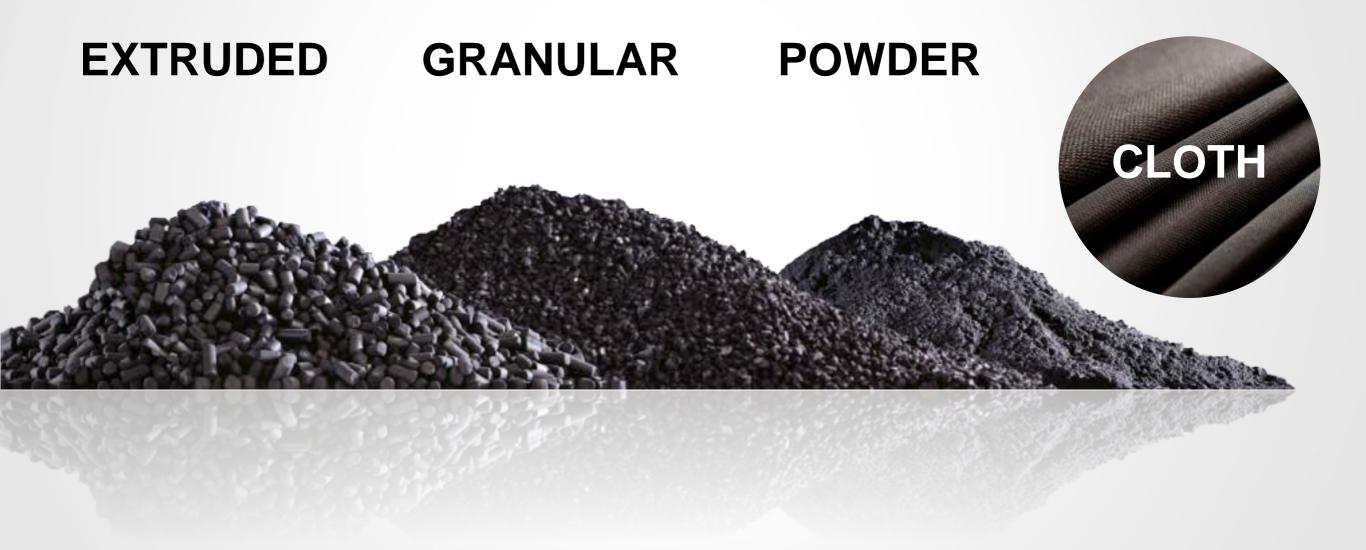


*CCC is the sole supplier of AC to the US **government for chemical attack protection**© Calgon Carbon Corporation 2014 | Slide 5

Calgon Carbon Serves Diverse Markets



Activated Carbon





Equipment

Carbon Adsorption System

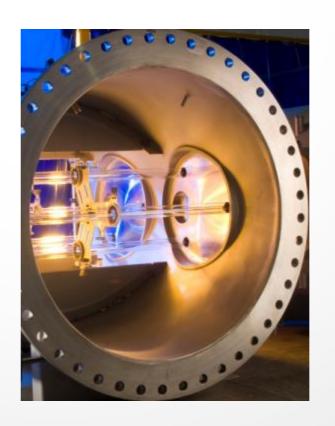


Ion Exchange Systems



Ultraviolet Technology





Ballast Water Treatment







PERSPECTIVES FROM A WATER CLUSTER ANCHOR COMPANY



ANCHOR COMPANY PERSPECTIVE

ROLE IN, SUPPORT TO, AND INFLUENCE AS AN ANCHOR COMPANY IN THE WATER ECONOMY NETWORK?

- 1 Calgon Carbon was a founding member of the Water Economy Network, helping to establish initial priorities for members and focus. Jack Adams has been the co-Chair and Chair of the Water Economy Network since its inception.
- 2 Jack Adams works closely with the Water Economy Network program managers Fourth Economy to address organizational and priority areas of activity to present to the Board and broader Membership.
- 3 As Water Economy Chair, Jack Adams seeks broad Board and Member input to achieve a balanced agenda in the pursuit of water technology development and application.



ANCHOR COMPANY PERSPECTIVE

WORKING WITH EARLY-STAGE COMPANIES THAT MAY HAVE RECEIVED FEDERAL FUNDING THROUGH SBIR PROGRAMS?

- 1 Calgon Carbon is eager to partner with SBIR program participants to advance the success of those participants.
- 2 this can be accomplished through various collaborations to leverage: technology development access to market



ANCHOR COMPANY PERSPECTIVE

ADVICE FOR FEDERAL AGENCIES (DOE, NSF, EPA, USDA, SBA AND EDA) TO CONSIDERATION IN DEALING WITH WATER TECHNOLOGY COMPANIES — EARLY STAGE THROUGH MATURE - AND CLUSTERS?

- 1 increase collaboration between agencies, perhaps by way of an interagency task force, to better leverage federal funding assets to realize greater success with water technology companies
- 2 leverage activities of EPA Water Clusters to identify and qualify technologies for funding
- 3 leverage activities of EPA Water Clusters to help define 'national regional local' water technology needs



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