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Puget Sound Diesel Solutions Program



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Presentation Outline



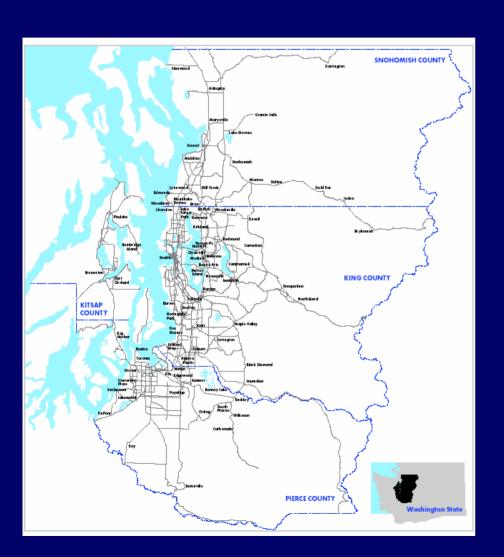
- About us
- Diesel Solutions
- Fuels
- On-road projects
- Non-road projects
- Funding
- Lessons we have learned





About us







Puget Sound Diesel Solutions



- Voluntary diesel emission reduction program
- Ultra-low sulfur diesel fuel /retrofits for four Puget Sound counties near Seattle
- A partnership with many
- Without the fuel from Conoco Phillips and EPA support there would not be a program







Why Diesel Solutions?





- Recent diesel health studies are compelling
- Modeling and monitoring show cancer risk from diesel exhaust is a concern
- EPA 2007 engine and fuel rules will address only new engines - we want results sooner

Our Initial Diesel Solutions Partners





United States Environmental **Protection Agency**



King County Metro



The City of Seattle



The Boeing Company



Everett Public Schools & Durham School Services



Kitsap Transit



Cummins



SOUNDTRANSIT



Port of Seattle



Phillips Petroleum (76 brand)



Washington State Department of Ecology



The Diesel Technology Forum



MECA (Manufacturers of **Emission Controls** Association)



Community Transit



Puyallup Tribe of Indians



Detroit Diesel



Johnson Matthey



CleanAIR Systems



How we got started





- A STAPPA/ALPCO presentation by EPA retrofit staff got us interested
- We approached the 5 refiners in our region to see if they would make ultra-low sulfur diesel available before 2006
- Conoco Phillips said they would if we developed a sufficient market

How we got started





We went to key political leaders with large fleets to see if they would take a leadership role and made our case



How we got started



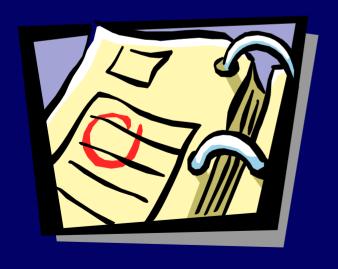
- Greg Green, Mitch Greenberg, Jim Blubaugh and the EPA retrofit staff
- Bruce Buckheit of OECA made key commitments



Fleet Operators: Arranging a meeting



Arranged meeting with key fleet operators



- Also invited engine and retrofit manufacturers, fuel suppliers and people with retrofit experience
- EPA helped us involve Diesel Technology Forum, MECA, Cummins, Johnson Matthey, Detroit Diesel, Engelhard and other national players

Fleet Operators: Arranging a meeting



- We brought in local political leaders to endorse the effort at the meeting
- EPA made a grant funding commitment at the meeting

 Boeing and several other key partners committed to the program as a result and we created momentum



Fuels



- Over 25 million gallons of ulsd annual demand
- Number of users growing daily, particularly school bus fleets
- Local distributor marketing fuel
- Fuel price differential of under 5 cents per gallon
- Two fuel refiners now terminaling the fuel inside the urban area
- Second refiner, U.S. Oil and Refining, began production in June, 2003





On-road fleets



- Transit fleets
- School bus fleets
- Other public fleets
- Private fleets







Transit fleets



- Metro-King County
- Kitsap Transit
- Community Transit
- Sound Transit
- Pierce Transit (CNG)









King County Metro Transit



- ULSD for entire fleet beginning summer 2001
- Equip 500 buses with particulate filters by mid-2004 (205 installed, 100 new buses received)
- Purchase 213 diesel/electric hybrids meeting the 2007 EPA standards, Spring 2004
- Help recruit others in the public and private sectors





Kitsap Transit



- ULSD for entire fleet
- 20 buses equipped with particulate filters
- 52 new buses with filters to be added by 2005
- Equip 52 older buses with oxidation catalysts by mid 2004
- Help recruit other fleets in Kitsap County



Community Transit



- **ULSD for entire fleet**
- Equip 274 buses with particulate filters, 7 complete

Sound Transit



- **ULSD for entire fleet**
- Equip 391 buses with particulate filters, 49 by end of 2003
- Begin operation of 22 hybrid buses in 2004





Pierce Transit



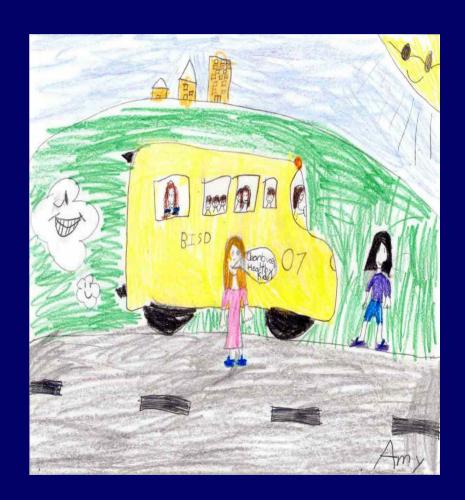
- Ultimately phase out all diesel buses and convert to CNG (more than half of the current fleet is CNG)
- Develop a public access
 CNG fueling station at their transit base in 2004



State-wide Clean School Bus Program



- WA legislature appropriated
 \$5 million per year for five
 years
- Major legislative victory in face of record deficits and stagnant economy
- 5,000 to 8,000 school bus retrofits statewide
- Implementing program using a steering committee



Pilot School Bus Projects



- Everett, WA Schools/ Durham School Services
- Chief Leschi Schools
- North Kitsap, WA Schools

Everett Schools/Durham School Services



- First project
- Contracted to Clean Air Systems
- Funded by EPA
- Ultra low sulfur diesel used by entire fleet (~100 buses)
- 20 total retrofits (13 CDPF, 7 DOC)
- Second phase to be funded by state funds



Chief Leschi Schools/Puyallup Indian Tribe



- Second school bus project
- Contracted to Pacifica, Inc.
- Funded by EPA
- 10 DOC retrofits (20 remaining buses have factory DOC)
- First tribal project in our area



North Kitsap Schools



- Our largest completed project
- •Funded by EPA (HQ and 105 grant funds)
- Contracted to Pacifica, Inc.
- •48 DOC retrofits
- Average cost about \$1,900 per bus
- Completed shortly after the beginning of 2003/2004 school year





The next projects – under contract

- Seattle Schools 52 DOC, 10 CDPF
- Bellevue Schools 27 DOC
- Bainbridge Island Schools 10 DOC
- Bremerton Schools 12 DOC
- Kent Schools 9 DOC, 1 CDPF
- Contacted by 30 out of 54 school districts
- •119 additional DOC out for bid
- Expect 600+ retrofits by July 2004
- Hope to retrofit entire fleet with DOC and CPDF over 5 years





Other public fleets



- City of Seattle
- Tacoma Solid Waste
- King County

City of Seattle Heavy Duty Fleet



- Switch to ULSD with 20% biodiesel on entire fleet
- Retrofit 400 vehicles (225 complete)
- Make ULSD available at city refueling stations for other agencies



City of Tacoma Refuse Fleet



- Switch to ULSD with existing 20% biodiesel
- Retrofit 50 vehicles
- **■** Contract in preparation



King County Heavy Duty Fleet



- **■** Switch to ULSD
- Retrofit 30 vehicles, 2 complete

Non-road



- Port of Seattle ulsd on runway construction equipment
- State Ferries testing ulsd, EPA diesel and biodiesel
- Military bases using ulsd in boilers and diesel trucks
- Construction project contracting specifications effort
- West Coast marine vessels initiative
- Non-road feasibility study funded by EPA Region 10



Funding: Multiple sources and leverage



- EPA grants got us started (School bus projects, Clean School Bus USA grant, some diesel settlement funds)
- Our own civil penalty funds plus SEPs
- State school bus legislation
- Grant funding leveraged 10 to 1 on non-school projects
- Some schools paying for ULSD and/or bio-diesel







Key questions... key answers: What have we learned?



- You can do a program like this
- There are many people who want to help make retrofits work
- People know that diesel pollution is a problem that needs to be addressed, they just need help in finding solutions
- It takes substantial funding to make an effort like this get off the ground, but others are willing to spend a lot more if there is a little seed money to get them going
- It takes a very sustained effort at a high organizational level to get a program up and running – you have to be willing to push through major challenges
- Rewards and recognition are motivators

Key questions... key answers: Where are we now with our program?

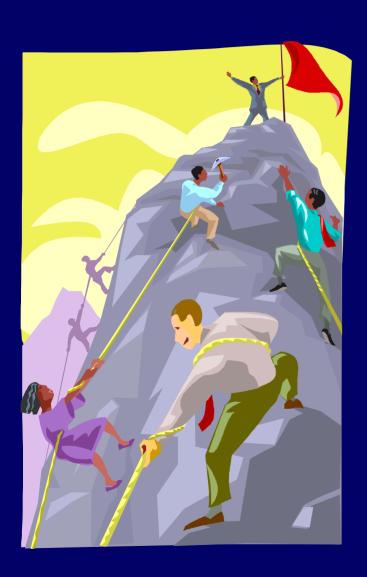




- We are focusing a lot of time and effort on getting the school bus program implemented
- Supporting partners is time intensive
- Fuel pricing and distribution challenges have largely been met
 - Increased fuel volumes to get terminals closer to users was necessary to reduce transport costs
 - Price competition is happening
 - More joint marketing efforts would be helpful

Conclusions





- This program offers great opportunities for avoiding additional regulations
- We are making significant, necessary environmental and public health improvements
- This has been a great opportunity for successful collaboration between the public and private sectors