Decision Green^{s™}

David Guernsey Sustainability @ UPS Presentation to MSTRS Conference Washington D.C. - May 2010





Decision Green[™]

UPS / SmartWay / Carbon in Supply Chains



- UPS a Charter Partner with wholehearted support
- SW Excellence Recognition in 2008 & 2009
- Extensive GHG calculation competence [Inventory, Transport carbon for customers, Carbon Neutral Services]
- Global orgs strong focus on Carbon in supply chains (nascent & driven)
- Increasing recognition, by advanced companies, that Activity & Emissions Factors are poor approximations
- UPS involved in expert workgroup discussions concerning expert factors
- SmartWay can play key role in expert factors & proliferation of SmartWay-like programs around the world
- SmartWay works for the transport industry & shippers substantive & attainable

What Impacts the Carbon Intensity of the Transport Sector

- What mode of transport is used
- Scale and density of the network
- Efficiencies of the network
- Efficiencies most energy intensive mode (air fleet)
- Efficiencies of the ground fleet
- Carbon Avoidance strategies and results
- Low carbon fuels (LCA perspective)
- Advanced Technology Vehicles (HEV, HHV)
- Capturing all carbon from origin to destination (scope 1, 2, 3)





Alternate Fuels and Technology

Total Alternative Fuel Vehicles (US & International) = 1,914

Hybrid Electric:

- P70H (US) = 25
- P100H (US) = 225

Electric:

- P100E (US) = 2
- P50E (International) = 26

Liquid Petroleum Gas:

LPG Vehicles (Korea) = 6

Compressed Natural Gas:

- 1,076 CNG Vehicles (US)
- 71 CNG Vehicles (International)

Liquid Natural Gas:

11 LNG Tractors (US)

Propane:

464 Propane Vehicles (International Package Cars & Shifters)

8 Propane Shifters (US)

UPS Clearing the Air with 48 New LNG Tractors Atlanta, February 22, 2011 *Purchase Is Step Toward U.S. Energy Security*

Expanding UPS Green Fleet Travels 200 Million Miles

Atlanta, February 28, 2011 *New Investments Being Made in LNG and Electric*



Updated: 01/03/2011

Over 39% of US Fleet Equipped with Telematics

Onboard Wireless Technology

70% by end of 2011 = 46,600+



Visibility on primary and behavioral characteristics that affect fuel consumption









Real "Big Picture" Performance

- Expert groups will be the clearinghouse of emissions factors
- EFs only provide information about the vehicle, train, aircraft ... performance
- Great step forward but may miss real performance
- Poor performing territories / assets can be subcontracted (scope 3)
- Modal shifts can be missed or undervalued (Air to Grnd / Grnd to Rail)
- Largest competitive advantage can be the performance of the network. Modal shifts driven by competitive advantage are not listed services.
- Like it or Not as accuracy increases so will "Comparisons"
- SmartWay is on the leading edge of being able to capture the performance of the asset and the intermodal network
- Transportation industry needs the SmartWay A-Game

Group or business unit name